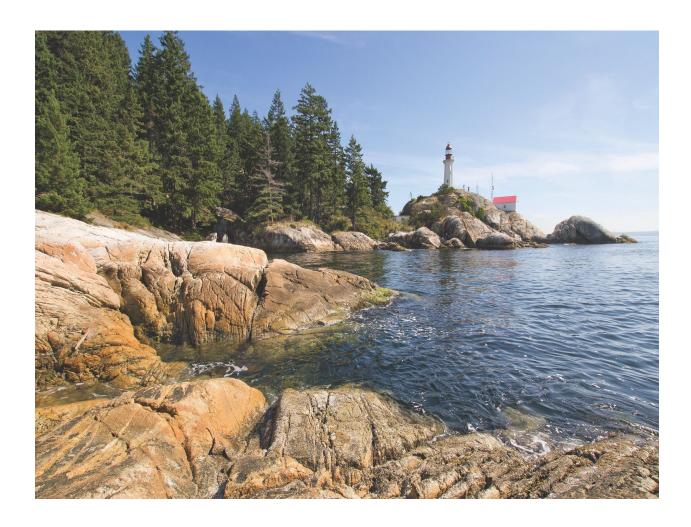


Statement of Financial Information (SOFI)

Fiscal Year Ended June 30, 2025



We acknowledge and are thankful to live, learn, and work on the territory of the Coast Salish people, specifically the Skwxwú7mesh (Squamish) Nation, on whose territory West Vancouver Schools resides.



Statement of Financial Information (SOFI) School District No. 45 (West Vancouver) Fiscal Year Ended June 30, 2025

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Documents are arranged in the following order:

- 1. Approval of Statement of Financial Information
- 2. Financial Information Act Submission Checklist
- 3. Management Report
- 4. Audited Financial Statements
- 5. Schedule of Debt
- 6. Schedule of Guarantee and Indemnity Agreements
- 7. Schedule of Remuneration and Expenses including:
 - Statement of Severance Agreements
 - Reconciliation or explanation of differences to Audited Financial Statements
- 8. Schedule of Payments for the Provision of Goods and Services including:
 - Reconciliation or explanation of differences to Audited Financial Statements

Note: Electronic copies of this document do not include signatures



SCHOOL DISTRICT STATEMENT OF FINANCIAL INFORMATION (SOFI)

			6049
SCHOOL DISTRICT NUMBER	NAME OF SCHOOL DISTRICT		YEAR
OFFICE LOCATION(S)			TELEPHONE NUMBER
MAILING ADDRESS			
CITY		PROVINCE	POSTAL CODE
NAME OF SUPERINTENDENT			TELEPHONE NUMBER
NAME OF SECRETARY TREAS	SURER		TELEPHONE NUMBER
DECLARATION AN	D SIGNATURES		
We, the undersigned	d, certify that the attached is a correct and true copy of the	Statement of Financial Information	on for the year ended
for School District No	o as required under Section 2 of the Financia	al Information Act.	
SIGNATURE OF CHAIRPERSO	N OF THE BOARD OF EDUCATION		DATE SIGNED
Original Sig	ned by N. Brown		November 6, 2025
SIGNATURE OF SUPERINTENI	DENT		DATE SIGNED
Original Sigi	ned by C. Kennedy		November 4, 2025
SIGNATURE OF SECRETARY T	REASURER		DATE SIGNED
Original Sig	ned by J. Leiterman		November 4, 2025

EDUC. 6049 (REV. 2008/09)



Statement of Financial Information (SOFI) School District No. 45 (West Vancouver) Fiscal Year Ended June 30, 2025

Financial Information Act - Submission Checklist

			Due Date
a)	✓	A statement of assets and liabilities (audited financial statements).	September 30
b)	✓	An operational statement including, i) a Statement of Income and ii) a Statement of Changes in Financial Position, or, if omitted, an explanation in the Notes to Financial Statements (audited financial statements)	September 30
c)	✓	A schedule of debts (audited financial statements).	September 30
d)	✓	A schedule of guarantee and indemnity agreements including the names of the entities involved and the amount of money involved. (Note: Nil schedules can be submitted December 31).	September 30
e)		A schedule of remuneration and expenses, including:	December 31
	✓	i) an alphabetical list of employees earning over \$75,000, the total amount of expenses paid to or on behalf of each employee for the year reported and a consolidated total for employees earning under \$75,000. If the total wages and expenses differs from the audited financial statements, an explanation is required.	
	✓	ii) a list by name and position of Board Members with the amount of any salary and expenses paid to or on behalf of the member	
	✓	iii) the number of severance agreements started during the fiscal year and the range of months' pay covered by the agreement, in respect of excluded employees. If there are no agreements to report, an explanation is required	
f)	✓	An alphabetical list of suppliers receiving over \$25,000 and a consolidated total for those suppliers receiving less than \$25,000. If the total differs from the Audited Financial Statements, an explanation is required.	December 31
g)	✓	Approval of Statement of Financial Information.	December 31
h)	✓	A management report approved by the Chief Financial Officer	December 31



Statement of Financial Information (SOFI) School District No. 45 (West Vancouver) Fiscal Year Ended June 30, 2025

Management Report

The Financial Statements contained in this Statement of Financial Information under the *Financial Information Act* have been prepared by management in accordance with Canadian generally accepted accounting principles and the integrity and objectivity of these statements are management's responsibility.

Management is also responsible for all other schedules of financial information and for ensuring this information is consistent, where appropriate, with the information contained in the financial statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of Education is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal control and for approving the financial information included in the Statement of Financial Information.

The external auditors, KPMG LLP, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements as required by the *School Act*. Their examination does not relate to the other schedules of financial information required by the *Financial Information Act*. Their examination includes a review and evaluation of the board's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly.

On behalf of School District 45 (West Vancouver)

	Original Signed by C. Kennedy	
Chris K	ennedy, Superintendent	
Date:	November 4, 2025	
	Original Signed by J. Leiterman	
	Original Signed by J. Letterman	
Julia Le	eiterman, Secretary Treasurer	
Date:	November 4, 2025	

Audited Financial Statements of

School District No. 45 (West Vancouver)

And Independent Auditors' Report thereon

June 30, 2025

June 30, 2025

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MANAGEMENT REPORT

Version: 6409-5663-3681

Management's Responsibility for the Financial Statements.

The accompanying financial statements of School District No. 45 (West Vancouver) have been prepared by management in accordance with the accounting requirements of Section 23.1 of the Budget Transparency and Accountability Act of British Columbia, supplemented by Regulations 257/2010 and 198/2011 issued by the Province of British Columbia Treasury Board, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

The preparation of financial statements necessarily involves the use of estimates based on management's judgment particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and reliable financial information is produced.

The Board of Education of School District No. 45 (West Vancouver) (called the "Board") is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises these responsibilities through the Board. The Board reviews internal financial statements on a monthly basis and externally audited financial statements yearly.

The external auditors, KPMG LLP, conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of School District No. 45 (West Vancouver) and meet when required. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the School District's financial statements.

On behalf of School District No. 45 (West Vancouver)

Original signed by N. Brown	September 16, 2025
Signature of the Chairperson of the Board of Education	Date Signed
Original signed by C. Kennedy	September 16, 2025
Signature of the Superintendent	Date Signed
Original signed by J. Leiterman	September 16, 2025
Signature of the Secretary Treasurer	Date Signed



KPMG LLP
PO Box 10426 777 Dunsmuir Street
Vancouver BC V7Y 1K3
Canada
Telephone (604) 691-3000
Fax (604) 691-3031

INDEPENDENT AUDITOR'S REPORT

To the Board of Education of School District No. 45 (West Vancouver), To the Minister of Education and Child Care, Province of British Columbia

Opinion

We have audited the financial statements of School District No. 45 (West Vancouver) (the "Entity"), which comprise:

- · the statement of financial position as at June 30, 2025
- · the statement of operations for the year then ended
- the statement of changes in net debt for the year then ended
- · the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements as at and for the year ended June 30, 2025 of the Entity are prepared, in all material respects, in accordance with the financial reporting provisions of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Financial Reporting Framework

We draw attention to note 2 (a) to the financial statements which describes the applicable financial reporting framework and the significant differences between the financial reporting framework and Canadian public sector accounting standards.

Our opinion is not modified in respect of this matter.



Other Information

Management is responsible for the other information. Other information comprises:

- Unaudited Schedules 1-4 attached to the audited financial statements; and
- Information, other than the financial statements and the auditor's report thereon, included in the Financial Statement Discussion and Analysis document.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the Information, other than the financial statements and the auditor's report, included in the Financial Statement Discussion and Analysis document as at the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the Auditor's report.

We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the financial reporting provisions of Section 23.1 of the Budget and Transparency and Accountability Act of the Province of British Columbia and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Vancouver, Canada September 16, 2025

LPMG LLP

Statement of Financial Position As at June 30, 2025

718 dt 3dile 30, 2023	2025 Actual	2024 Actual
Financial Assets	\$	\$
Cash and Cash Equivalents	34,169,715	23,131,735
Accounts Receivable	, ,	
Due from Province - Ministry of Education and Child Care	558,341	304,908
Due from Province - Other	5,040	-
Other (Note 3)	1,096,325	1,656,894
Total Financial Assets	35,829,421	25,093,537
Liabilities		
Accounts Payable and Accrued Liabilities		
Other (Note 4)	11,247,057	9,259,049
Unearned Revenue (Note 5)	7,150,846	6,825,178
Deferred Revenue (Note 6)	4,354,002	3,877,140
Deferred Capital Revenue (Note 7)	69,373,765	48,828,369
Employee Future Benefits (Note 8)	2,624,352	2,371,545
Asset Retirement Obligation (Note 18)	2,745,875	2,619,113
Total Liabilities	97,495,897	73,780,394
Net Debt	(61,666,476)	(48,686,857)
Non-Financial Assets		
Tangible Capital Assets (Note 9)	87,428,204	74,362,937
Prepaid Expenses (Note 10)	399,089	341,996
Total Non-Financial Assets	87,827,293	74,704,933
Accumulated Surplus (Deficit)	26,160,817	26,018,076
Contractual Obligations (Note 14)		
Contractual Rights (Note 15)		
Contingent Liabilities (Note 16)		
Approved by the Board		
Original signed by N. Brown	September 16, 202	25
Signature of the Chairperson of the Board of Education	Date Signed	
Original signed by C. Kennedy	September 16, 202	25
Signature of the Superintendent	Date Sig	gned
Original signed by J. Leiterman	September 16, 202	25
Signature of the Secretary Treasurer	Date Sig	gned

Statement of Operations Year Ended June 30, 2025

	2025	2025	2024
	Budget	Actual	Actual
	(Note 17)		
	\$	\$	\$
Revenues			
Provincial Grants			
Ministry of Education and Child Care	87,123,502	87,101,035	84,286,618
Other	44,000	40,240	75,482
Tuition	9,017,590	9,106,775	7,913,391
Other Revenue	6,114,507	6,902,221	6,783,191
Rentals and Leases	352,000	449,361	320,630
Investment Income	637,500	824,856	1,023,667
Amortization of Deferred Capital Revenue	2,116,752	2,324,495	2,053,587
Total Revenue	105,405,851	106,748,983	102,456,566
Expenses (Note 19)			
Instruction	90,778,368	89,916,363	85,497,110
District Administration	3,443,130	3,989,586	3,490,135
Operations and Maintenance	11,853,991	12,102,838	11,372,076
Transportation and Housing	641,602	597,455	571,331
Total Expense	106,717,091	106,606,242	100,930,652
Surplus (Deficit) for the year	(1,311,240)	142,741	1,525,914
		•	
Accumulated Surplus (Deficit) from Operations, beginning of year		26,018,076	24,492,162
Accumulated Surplus (Deficit) from Operations, end of year		26,160,817	26,018,076

Statement of Changes in Net Debt Year Ended June 30, 2025

	2025	2025	2024
	Budget	Actual	Actual
	(Note 17)		
	\$	\$	\$
Surplus (Deficit) for the year	(1,311,240)	142,741	1,525,914
Effect of change in Tangible Capital Assets			
Acquisition of Tangible Capital Assets	(18,823,089)	(16,746,905)	(12,541,528)
Amortization of Tangible Capital Assets	3,514,580	3,681,638	3,214,455
Total Effect of change in Tangible Capital Assets	(15,308,509)	(13,065,267)	(9,327,073)
Acquisition of Prepaid Expenses		(357,774)	(298,990)
Use of Prepaid Expenses		300,681	229,094
Total Effect of change in Other Non-Financial Assets	-	(57,093)	(69,896)
(Increase) Decrease in Net Debt, before Net Remeasurement Gains (Losses)	(16,619,749)	(12,979,619)	(7,871,055)
Net Remeasurement Gains (Losses)			
(Increase) Decrease in Net Debt		(12,979,619)	(7,871,055)
Net Debt, beginning of year		(48,686,857)	(40,815,802)
Net Debt, end of year	_	(61,666,476)	(48,686,857)

Statement of Cash Flows Year Ended June 30, 2025

	2025 Actual	2024 Actual
	\$	\$
Operating Transactions		
Surplus (Deficit) for the year	142,741	1,525,914
Changes in Non-Cash Working Capital		
Decrease (Increase)		
Accounts Receivable	302,096	(592,385)
Prepaid Expenses	(57,093)	(69,896)
Increase (Decrease)		
Accounts Payable and Accrued Liabilities	1,988,008	910,392
Unearned Revenue	325,668	319,688
Deferred Revenue	476,862	(56,534)
Employee Future Benefits	252,807	183,218
Asset Retirement Obligations	126,762	(20,171)
Amortization of Tangible Capital Assets	3,681,638	3,214,455
Amortization of Deferred Capital Revenue	(2,324,495)	(2,053,587)
Total Operating Transactions	4,914,994	3,361,094
Capital Transactions		
Tangible Capital Assets Purchased	(3,638,398)	(3,127,105)
Tangible Capital Assets -WIP Purchased	(12,969,726)	(9,414,423)
Change in ARO Estimate	(138,781)	-
Total Capital Transactions	(16,746,905)	(12,541,528)
Financing Transactions		
Capital Revenue Received	22,869,891	11,348,871
Total Financing Transactions	22,869,891	11,348,871
Net Increase (Decrease) in Cash and Cash Equivalents	11,037,980	2,168,437
Cash and Cash Equivalents, beginning of year	23,131,735	20,963,298
Cash and Cash Equivalents, end of year	34,169,715	23,131,735
Cash and Cash Equivalents, end of year, is made up of:		
Cash	34,116,331	23,091,861
Cash Equivalents	53,384	39,874
•	34,169,715	23,131,735

NOTE 1 AUTHORITY AND PURPOSE

The School District operates under authority of the *School Act* of British Columbia as a corporation under the name of "The Board of Education of School District No.45 (West Vancouver)" and operates as "West Vancouver Schools." A board of education ("Board") elected for a four-year term governs the School District. The School District provides educational programs to students enrolled in schools in the district and is principally funded by the Province of British Columbia through the Ministry of Education and Child Care. West Vancouver Schools is exempt from federal and provincial corporate income taxes.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a) Basis of Accounting

These financial statements have been prepared in accordance with Section 23.1 of the *Budget Transparency and Accountability Act of the Province of British Columbia* supplemented by Regulations 257/2010 and 198/2011 issued by the Province of British Columbia Treasury Board. The Budget Transparency and Accountability Act requires that the financial statements be prepared in accordance with the set of standards and guidelines that comprise generally accepted accounting principles for senior governments in Canada, or if the Treasury Board makes a regulation, the set of standards and guidelines that comprise generally accepted accounting principles for senior governments in Canada as modified by the alternate standards or guidelines or part thereof adopted in the regulation.

Regulation 257/2010 requires all taxpayer supported organizations in the Schools, Universities, Colleges and Hospitals sectors to adopt Canadian public sector accounting standards without any PS4200 elections effective their first fiscal commencing after January 2012.

Regulations 198/2011 requires that restricted contributions received or receivable for acquiring or developing a depreciable tangible capital asset or contributions in the form of a depreciable tangible capital asset are to be deferred and recognized in revenue at the same rate that amortization of the related capital asset is recorded.

For British Columbia taxpayer supported organizations, these contributions include government transfers and externally restricted contributions.

The accounting policy requirements under Regulation 198/2011 are significantly different from the requirements of Canadian public sector accounting standards which require that:

Page 9 June 2025

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

a) Basis of Accounting (cont'd)

- government transfers, which do not contain a stipulation that creates a liability, be recognized as revenue by the recipient when approved by the transferor and the eligibility criteria have been met in accordance with public sector accounting standard PS3410; and
- externally restricted contributions be recognized as revenue in the period in which the
 resources are used for the purpose or purposes specified in accordance with public sector
 accounting standard PS3100.

As a result, revenue is recognized in the Statement of Operations and certain related deferred capital revenue would be recorded differently under Canadian public sector accounting standards.

b) Basis of Consolidation

These financial statements reflect the assets, liabilities, revenues, and expenses of the reporting entity. Inter-departmental balances and organizational transactions have been eliminated.

The School District does not control any significant external entities and accordingly no entities have been consolidated with the financial statements.

The School District does not administer any trust activities on behalf of external parties.

c) Cash and Cash Equivalents

Cash and cash equivalents include cash and highly liquid securities that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. These cash equivalents generally have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term cash commitments rather than for investing.

d) Accounts Receivable

Accounts receivables are measured at amortized cost and shown net of allowance for doubtful accounts.

e) Unearned Revenue

Unearned revenue includes tuition fees received for courses to be delivered in future periods and receipt of proceeds for services or products to be delivered in a future period. Revenue will be recognized in that future period when the courses, services, or products are provided.

Page 10 June 2025

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

f) Deferred Revenue and Deferred Capital Revenue

Deferred revenue includes contributions received with stipulations that meet the description of restricted contributions in the Restricted Contributions Regulation 198/2011 issued by Treasury Board. When restrictions are met, deferred revenue is recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability as detailed in Note 2 (m).

Funding received for the acquisition of depreciable tangible capital assets is recorded as deferred capital revenue and amortized over the life of the asset acquired as revenue in the statement of operations. This accounting treatment is not consistent with the requirements of Canadian public sector accounting standards which require that government transfers be recognized as revenue when approved by the transferor and eligibility criteria have been met unless the transfer contains a stipulation that creates a liability in which case the transfer is recognized as revenue over the period that the liability is extinguished.

g) Employee Future Benefits

The School District provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements.

The School District accrues its obligations and related costs including both vested and non-vested benefits under employee future benefit plans. Benefits include vested sick leave, accumulating non-vested sick leave, early retirement, retirement/severance, vacation, overtime and death benefits. The benefits cost is actuarially determined using the projected unit credit method prorated on service and using management's best estimate of expected salary escalation, termination rates, retirement rates and mortality. The discount rate used to measure obligations is based on the cost of borrowing.

The cumulative unrecognized actuarial gains and losses are amortized over the expected average remaining service lifetime of active employees covered under the plan.

The most recent valuation of the obligation was performed at March 31, 2025 and projected to March 31, 2028. The next valuation will be performed at March 31, 2028 for use at June 30, 2028. For the purposes of determining the financial position of the plans and the employee future benefit costs, a measurement date of March 31 was adopted for all periods subsequent to July 1, 2004.

The School District and its employees make contributions to the Teachers' Pension Plan and Municipal Pension Plan. The plans are multi-employer plans where assets and obligations are not separated. The costs are expensed as incurred.

Page 11 June 2025

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

h) Asset Retirement Obligations

A liability is recognized when, as at the financial reporting date:

- there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- the past transaction or event giving rise to the liability has occurred;
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

The School District's asset retirement obligations include the removal of asbestos and other hazardous material in several of the buildings owned by the School District. The estimate of the asset retirement obligations includes costs directly attributable to the asset retirement activities. The estimated costs have been recorded as a liability and capitalized into the carrying amount of tangible capital assets, which is being amortized in accordance with the amortization accounting policy outlined in Note 2(j). The obligation was measured at current cost as the timing of future cash flows cannot be reasonably determined. The carrying value of the liability is reviewed at each financial reporting date with changes to the timing or amount of the original estimate of cash flows recorded as an adjustment to the liability and related tangible capital asset. If the related tangible asset has been fully amortized prior to the date of a change in estimate of the liability, the increase in the asset value is fully amortized in the year of the change.

i) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when a site is not in productive use and all the following criteria are met:

- an environmental standard exists;
- contamination exceeds the environmental standard;
- the School District:
 - o is directly responsible; or
 - o accepts responsibility;
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

The School District has no sites not in productive use as at June 30, 2025; therefore, no liability exists at this date.

Page 12 June 2025

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

j) Tangible Capital Assets

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost which includes
 amounts that are directly related to the acquisition, design, construction, development,
 improvement or betterment of the assets. Cost also includes overhead directly attributable
 to construction as well as interest costs that are directly attributable to the acquisition or
 construction of the asset.
- Donated tangible capital assets are recorded at their fair market value on the date of donation, except in circumstances where fair value cannot be reasonably determined, which are then recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.
- Work-in-progress is recorded as an acquisition to the applicable asset class at substantial completion.
- Tangible capital assets are written down to residual value when conditions indicate they
 no longer contribute to the ability of the School District to provide services or when the
 value of future economic benefits associated with the sites and buildings are less than their
 net book value. The write-downs are accounted for as expenses in the Statement of
 Operations.
- Buildings that are demolished or destroyed are written-off.
- Works of art, historic assets and other intangible assets are not recorded as assets in these financial statements.
- The cost, less residual value, of tangible capital assets (excluding sites), is amortized on a straight-line basis over the estimated useful life of the asset. Work in progress is not amortized until assets are available for productive use. It is management's responsibility to determine the appropriate useful lives for tangible capital assets. These useful lives are reviewed on a regular basis or if significant events initiate the need to revise. Estimated useful life is as follows:

Buildings 40 years
Furniture & Equipment 10 years
Vehicles 10 years
Computer Software 5 years
Computer Hardware 5 years

Page 13 June 2025

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

k) Prepaid Expenses

Prepaid software licenses, memberships and subscriptions, and prepaid insurance are included as a prepaid expense and stated at acquisition cost and are charged to expense over the periods expected to benefit from it.

1) Funds and Reserves

The Secretary-Treasurer will present a financial summary of the School District's surplus position each year in conjunction with reviews of the School District's Preliminary and Amended Annual Budgets, and Financial Statements. Board motions are required to approve the internal restriction of surplus funds. Transfers to and from funds and reserves are an adjustment to the respective fund when approved (see Notes 12 – Interfund Transfers and Note 20 – Internally Restricted Surplus).

m) Revenue Recognition

Revenues are recorded on an accrual basis in the period in which the transactions or events occurred that gave rise to the revenues, the amounts are considered to be collectible and can be reasonably estimated.

Contributions received or where eligibility criteria have been met are recognized as revenue except where the contribution meets the criteria for deferral as described below. Eligibility criteria are the criteria that the School District has to meet in order to receive the contributions including authorization by the transferring government.

For contributions subject to a legislative or contractual stipulation or restriction as to their use, revenue is recognized as follows:

- Non-capital contributions for specific purposes are recorded as deferred revenue and recognized as revenue in the year related expenses are incurred,
- Contributions restricted for site acquisitions are recorded as revenue when the sites are purchased, and
- Contributions restricted for tangible capital assets acquisitions other than sites are recorded as deferred capital revenue and amortized over the useful life of the related assets.

Donated tangible capital assets other than sites are recorded at fair market value and amortized over the useful life of the assets. Donated sites are recorded as revenue at fair market value when received or receivable.

Revenue from transactions with performance obligations is recognized when (or as) the performance obligation is satisfied (by providing the promised goods or services to a payor).

Revenue from transactions with no performance obligations is recognized when the district:

- (a) has the authority to claim or retain an inflow of economic resources; and
- (b) identifies a past transaction or event that gives rise to an asset.

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NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

m) Revenue Recognition (cont'd)

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Rental and lease income from operating leases is recognized on a straight line basis over the period of the lease.

Investment income is reported in the period earned. When required by the funding party, investment income earned on deferred revenue is added to the deferred revenue balance.

n) Expenditures

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

Categories of Salaries

- Principals, Vice-Principals, District Principals, and Directors of Instruction employed under an administrative officer contract are categorized as Principals and Vice-Principals.
- Superintendents, Assistant Superintendents, Secretary-Treasurers, Trustees and other employees excluded from union contracts are categorized as Other Professionals.

Allocation of Costs

- Operating expenses are reported by function, program, and object. Whenever possible, expenditures are determined by actual identification. Additional costs pertaining to specific instructional programs, such as inclusive and Indigenous education, are allocated to these programs. All other costs are allocated to related programs.
- Actual salaries of personnel assigned to two or more functions or programs are allocated based on the time spent in each function and program. School-based clerical salaries are allocated to school administration and partially to other programs to which they may be assigned. Principals and Vice-Principals salaries are allocated to school administration and may be partially allocated to other programs to recognize their other responsibilities.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

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NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

o) Financial Instruments

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The School District recognizes a financial instrument when it becomes a party to a financial instrument contract.

Financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities.

Except for portfolio investments in equity instruments quoted in an active market that are recorded at fair value, all financial assets and liabilities are recorded at cost or amortized cost and the associated transaction costs are added to the carrying value of these investments upon initial recognition. Transaction costs are incremental costs directly attributable to the acquisition or issue of a financial asset or a financial liability.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to financial instruments are reported in the statement of operations. There are no measurement gains or losses during the periods presented; therefore, no statement of remeasurement gains or losses is included in these financial statements.

Interest and dividends attributable to financial instruments are reported in the statement of operations. All financial assets except derivatives are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations. A write-down of a portfolio investment to reflect a loss in value is not reversed for a subsequent increase in value.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense.

p) Measurement Uncertainty

Preparation of financial statements in accordance with the basis of accounting described in note 2 requires management to make estimates and assumptions that impact reported amounts of assets and liabilities at the date of the financial statements and revenues and expenses during the reporting periods. Areas requiring the use of management estimates relate to the useful lives of tangible capital assets, asset retirement obligations and estimated employee future benefits. Actual results could differ from those estimates.

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NOTE 3 ACCOUNTS RECEIVABLE – OTHER RECEIVABLES

	June 30, 2025	June 30, 2024
Due from Federal Government	\$ 202,157	\$ 112,241
Due from Local Government	271,795	-
Group Benefit Deposit Surplus	26,682	216,197
Other Trade Receivables	595,691	1,328,456
	\$1,096,325	\$1,656,897

NOTE 4 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES – OTHER

	June 30, 2025	June 30, 2024
Trade payables Salaries and benefits payable Accrued vacation pay	\$4,687,125 6,081,152 478,780 \$11,247,057	\$3,054,871 5,784,194 419,984 \$9,259,049

NOTE 5 UNEARNED REVENUE

	June 30, 2025	June 30, 2024
Balance, beginning of year	\$ 6,825,178	\$ 6,505,490
Changes for the year:		
Amount received:		
Tuition fees	7,328,495	6,970,980
Revenue generation programs	465,046	393,728
	\$ 7,793,541	\$ 7,364,708
Amount recognized or refunded:		
Tuition fees	(7,074,145)	(6,561,130)
Revenue generation programs	(393,728)	(483,890)
	\$(7,467,873)	\$(7,045,020)
Net changes for the year	\$ 325,668	\$ 319,688
Balance, end of year	\$ 7,150,846	\$ 6,825,178

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NOTE 6 DEFERRED REVENUE

Deferred revenue includes unspent grants and contributions received that meet the description of a restricted contribution in the Restricted Contributions Regulation 198/2011 issued by Treasury Board, i.e., the stipulations associated with those grants and contributions have not yet been fulfilled. Detailed information about the changes in deferred revenue is included below.

	June 30, 2025	June 30, 2024
Balance, beginning of year	\$3,877,140	\$3,933,674
Increases:		
Provincial Grants - Ministry of	6,941,640	6,672,176
Education		
Investment Income	115,170	148,889
Other (fees, donations, fundraising)	4,456,658	4,258,600
	\$11,513,468	\$11,079,665
Decreases:		
Transfers to Revenue	11,036,606	11,136,199
Recovered – Ministry of Education	-	-
	\$11,036,606	\$11,136,199
Net Changes for the year	\$ 476,862	\$ (56,534)
Balance, end of the year	\$4,354,002	\$3,877,140

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NOTE 7 DEFERRED CAPITAL REVENUE

Deferred capital revenue includes grants and contributions received that are restricted by the contributor for the acquisition of tangible capital assets that meet the description of a restricted contribution in the Restricted Contributions Regulation 198/2011 issued by Treasury Board. Once spent, the contributions are amortized into revenue over the life of the asset acquired. Detailed information about the changes in deferred capital revenue is included below.

Deferred Capital Revenue (DCR)	June 30, 2025	June 30, 2024
Balance, beginning of year	\$ 39,348,057	\$ 39,117,430
Transferred from Deferred Revenue – Capital Additions	2,785,970	2,222,427
Transferred from Work in Progress	14,954,566	61,787
Amortization of Deferred Capital Revenue	(2,324,495)	(2,053,587)
Balance, end of year	\$ 54,764,098	\$ 39,348,057
Work in Progress		
Balance, beginning of year	\$ 9,480,312	\$ 415,655
Transferred from Deferred Revenue – Work in Progress	12,902,601	9,126,444
Transferred to Deferred Capital Revenue	(14,954,566)	(61,787)
Balance, end of year	\$ 7,428,347	\$ 9,480,312
Unspent Deferred Capital Revenue		
Balance, beginning of year	\$ -	\$ -
Provincial Grants – Ministry of Education and Child Care	16,441,325	1,918,618
Local Government – District of West Vancouver	6,195,846	8,922,792
Other Grants	-	507,461
Investment Income	232,720	-
Transferred to DCR – Capital Additions	(2,785,970)	(2,222,427)
Transferred to DCR – Work in Progress	(12,902,601)	(9,126,444)
Balance, end of year	\$ 7,181,320	\$ -
Total Deferred Capital Revenue Balance, end of year	\$ 69,373,765	\$ 48,828,369

NOTE 8 EMPLOYEE FUTURE BENEFITS

Benefits include vested sick leave, accumulating non-vested sick leave, early retirement, retirement/severance, vacation, overtime and death benefits. Funding is provided when the benefits are paid and accordingly, there are no plan assets. Although no plan assets are uniquely identified, the School District has provided for the payment of these benefits.

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NOTE 8 EMPLOYEE FUTURE BENEFITS (Continued)

	2025	2024
Reconciliation of Accrued Benefit Obligation		
Accrued Benefit Obligation – April 1	\$2,334,460	\$2,320,205
Service Cost	202,994	205,981
Interest Cost	102,960	96,082
Benefit Payments	(147,892)	(136,692)
Increase (Decrease) in obligation due to Plan Amendment	-	-
Actuarial (Gain) Loss	26,724	(151,116)
Accrued Benefit Obligation – March 31	\$2,519,246	\$2,334,460
Reconciliation of Funded Status at End of Fiscal Year		
Accrued Benefit Obligation – March 31	\$2,519,246	\$2,334,460
Market Value of Plan Assets – March 31	-	-
Funded Status – Surplus (Deficit)	(\$2,519,246)	(\$2,334,460)
Employer Contributions After Measurement Date	7,619	50,574
Benefits Expense After Measurement Date	(100,354)	(76,488)
Unamortized Net Actuarial (Gain) Loss	(12,371)	(11,171)
Accrued Benefit Asset (Liability) – June 30	(\$2,624,352)	(\$2,371,545)
Reconciliation of Change in Accrued Benefit Liability		
Accrued Benefit Liability – July 1	\$2,371,545	\$2,188,327
Net expense for Fiscal Year	357,744	340,394
Employer Contributions	(104,937)	(157,176)
Accrued Benefit Liability – June 30	\$2,624,352	\$2,371,545
Components of Net Benefit Expense		
Service Cost	\$ 226,158	\$ 205,234
Interest Cost	103,662	97,802
Immediate Recognition of Plan Amendment	-	-
Amortization of Net Actuarial (Gain)/Loss	27,925	37,358
Net Benefit Expense (Income)	\$ 357,745	\$ 340,394

The impact of changes in assumptions between the March 31, 2025 measurement date and the June 30, 2025 reporting date have been considered and are not considered to be material. The significant actuarial assumptions adopted for measuring the School District's accrued benefit obligations are:

	2025	2024
Discount Rate – April 1	4.25%	4.00%
Discount Rate – March 31	4.00%	4.25%
Long Term Salary Growth – April 1	2.50% + seniority	2.50% + seniority
Long Term Salary Growth – March 31	2.50% + seniority	2.50% + seniority
EARSL – March 31	12.1 years	10.5 years

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NOTE 9 TANGIBLE CAPITAL ASSETS

Net Book Value:

	Net Book	Net Book
	Value 2025	Value 2024
Sites	\$ 7,721,557	\$ 7,721,557
Buildings	69,553,475	54,360,992
Buildings-WIP	7,306,917	9,775,521
Furniture & Equipment	1,587,893	1,527,330
Furniture & Equipment-WIP	188,554	-
Vehicles	54,184	68,700
Computer Software	-	1,182
Computer Hardware	1,015,624	907,655
Total	\$87,428,204	\$74,362,937

			Deemed	
			Disposals &	Balance at
	Opening Cost	Additions	Transfers	June 30, 2025
Sites	\$ 7,721,557	\$ -	\$ -	\$ 7,721,557
Buildings	124,293,148	18,213,379	-	142,506,527
Buildings-WIP	9,775,521	12,647,516	(15,116,120)	7,306,917
Furniture & Equipment	2,745,720	345,102	(145,756)	2,945,066
Furniture & Equipment-WIP	-	322,210	(133,656)	188,554
Vehicles	190,616	-	(90,913)	99,703
Computer Software	11,832	-	(11,832)	-
Computer Hardware	1,591,856	468,474	(47,142)	2,013,188
Total	\$146,330,250	\$31,996,681	\$(15,545,419)	\$162,781,512

	Opening Accumulated Amortization	Increase	Decrease	Balance at June 30, 2025
Buildings	\$69,932,156	\$3,020,896	\$ -	\$72,953,052
Furniture & Equipment	1,218,390	284,539	(145,756)	1,357,173
Vehicles	121,916	14,516	(90,913)	45,519
Computer Software	10,650	1,182	(11,832)	-
Computer Hardware	684,201	360,505	(47,142)	997,564
Total	\$71,967,313	\$3,681,638	\$(295,643)	\$75,353,308

Buildings - WIP with a value of \$7,306,917 (2024: \$9,775,521) and Furniture & Equipment - WIP with a value of \$188,554 (2024: \$-) have not been amortized. Amortization of these assets will commence when the related assets are put into service.

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NOTE 10 PREPAID EXPENSES

	June 30, 2025	June 30, 2024
Software Licenses	\$ 156,152	\$ 36,989
Membership/Subscriptions	11,127	23,897
PEBT Benefits	41,315	43,006
Other Prepaid Expenses	190,495	238,104
Total	\$399,089	\$ 341,996

NOTE 11 EMPLOYEE PENSION PLANS

The School District and its employees contribute to the Teachers' Pension Plan and Municipal Pension Plan, jointly trusteed pension plans. The boards of trustees for these plans, representing plan members and employers, are responsible for administering the pension plans, including investing assets and administering benefits. The plans are multi-employer defined benefit pension plans. Basic pension benefits are based on a formula. As at December 31, 2024, the Teachers' Pension Plan has about 52,000 active members and approximately 43,000 retired members. As of December 31, 2023, the Municipal Pension Plan has about 273,000 active members, including approximately 32,000 from school districts.

Every three years, an actuarial valuation is performed to assess the financial position of the plans and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plans. The actuary's calculated contribution rate is based on the entry- age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plans. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation of the Teachers' Pension Plan as at December 31, 2023, indicated a \$4,572 million surplus for basic pension benefits on a going concern basis.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The School District paid \$7,150,118 for employer contributions to the plans for the year ended June 30, 2025 (2024: \$6,869,728).

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NOTE 11 EMPLOYEE PENSION PLANS (Continued)

The next valuation for the Teachers' Pension Plan will be as at December 31, 2026. The next valuation for the Municipal Pension Plan will be as at December 31, 2024, with results available in later 2025.

Employers participating in the plans record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plans record accrued liabilities and accrued assets for each plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plans.

NOTE 12 INTERFUND TRANSFERS

Interfund transfers between the operating, special purpose and capital funds for the year ended June 30, 2025, were as follows:

- A transfer in the amount of \$328,572 was made from the special purpose fund to the capital fund for capital assets purchased.
- A transfer in the amount of \$523,856 was made from the operating fund to the capital fund for capital assets purchased.
- A transfer in the amount of \$67,125 was made from the special purpose fund to the capital fund for capital assets work in progress purchased.
- A transfer in the amount of \$12,019 was made from the operating fund to the capital fund for the settlement of asset retirement obligations.

NOTE 13 RELATED PARTY TRANSACTIONS

The School District is related through common ownership to all Province of British Columbia ministries, agencies, school districts, health authorities, colleges, universities, and crown corporations. Transactions with these entities, unless disclosed separately, are considered to be in the normal course of operations and are recorded at the exchange amount.

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NOTE 14 CONTRACTUAL OBLIGATIONS

The School District has entered into a number of multiple-year contracts for the delivery of services and construction of tangible capital assets. These contractual obligations will become liabilities in the future when the terms of the contracts are met. Disclosure relates to the unperformed portion of the contracts. There are no contractual obligations after 2029/30.

Contractual Obligations	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Leases	\$ 67,206	\$ 25,237	\$ 12,381	\$ -	\$ -
Service Contracts	1,568,479	687,460	624,907	245,358	142,236
Lighting Upgrade	219,449	219,449	91,437	-	-
Transportation	595,300	636,700	-	-	-
Early Child Care Centre	7,738,736	-	-	-	-
	\$10,189,170	\$1,568,846	\$ 728,725	\$ 245,358	\$ 142,236

NOTE 15 CONTRACTUAL RIGHTS

Contractual rights are rights to economic resources arising from contracts or agreements that will result in revenues and assets in the future when the terms of the contracts are met. The School District's contractual rights arise because of contracts entered into for the lease of School District property to childcare providers. The value of contractual rights for lease payments in 2025/26 is \$204,755. There are no contractual rights after 2025/26.

NOTE 16 CONTINGENCIES

In the normal course of operations, the School District is subject to various legal proceedings being brought against it. The amounts are not reasonably estimable due to uncertainty as to the final outcome, and management does not believe these proceedings in aggregate will have a material effect on the School District's financial statements and, accordingly, no provision for losses has been reflected in these financial statements.

The School District is not aware of any significant contingent assets for disclosure purposes.

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NOTE 17 BUDGET FIGURES

Budget figures included in the financial statements were approved by the Board through the adoption of an amended annual budget bylaw on February 18, 2025, and reflect more current estimates on student enrolment, revenues and expenditures.

Revenue Provincial Grants Ministry of Education \$86,934,156 \$87,123,502 \$189,346 Other 61,000 44,000 (17,000)		Original Budget	Amended Budget	Change
Ministry of Education Other \$ 86,934,156 Other \$ 87,123,502 (17,000) \$ 189,346 Other Other 61,000 44,000 (17,000) (17,000) (17,000) 10,000 (17,000) 44,000 (17,000) (17,000) 657,090 (17,000) 657,090 (17,000) 657,090 (15,000) 657,090 (15,000) 657,090 (15,000) 657,090 (15,000) 657,090 (15,000) 657,090 (15,000) 60,165 (15,000) 60,165 (15,000) 60,165 (15,000) 60,165 (15,000) 60,165 (15,000) 60,165 (15,000) 60,165 (15,000) 60,000 (15,000) 62,000 (15,000) 62,000 (15,000) 62,000 (15,000) 62,000 (15,000) 62,000 (15,000) 62,000 (15,000) 637,500 (13,00) 13,000 (15,000) 13,000 (15,000) 637,500 (13,000) 13,000 (15,000) <td>Revenue</td> <td>-</td> <td>-</td> <td></td>	Revenue	-	-	
Other 61,000 44,000 (17,000) Tuition 8,360,500 9,017,590 657,090 Other Revenue 5,254,342 6,114,507 860,165 Rentals and Leases 290,000 352,000 62,000 Investment Income 624,500 637,500 13,000 Amortization of Deferred Capital Revenue 2,306,633 2,116,752 (189,881) Total Revenue \$103,831,131 \$105,405,851 \$1,574,720 Expenses Instruction \$88,902,511 \$90,778,368 \$1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$104,935,991 \$106,717,091 \$1,781,100 Net Revenue (Expense) \$(1,104,860) \$(1,311,240) \$(206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year (84,926) \$(720,	Provincial Grants			
Tuition 8,360,500 9,017,590 657,090 Other Revenue 5,254,342 6,114,507 860,165 Rentals and Leases 290,000 352,000 62,000 Investment Income 624,500 637,500 13,000 Amortization of Deferred Capital Revenue 2,306,633 2,116,752 (189,881) Total Revenue \$ 103,831,131 \$ 105,405,851 \$ 1,574,720 Expenses Instruction \$ 88,902,511 \$ 90,778,368 \$ 1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit)	Ministry of Education	\$ 86,934,156	\$ 87,123,502	\$ 189,346
Other Revenue 5,254,342 6,114,507 860,165 Rentals and Leases 290,000 352,000 62,000 Investment Income 624,500 637,500 13,000 Amortization of Deferred Capital Revenue 2,306,633 2,116,752 (189,881) Total Revenue \$103,831,131 \$105,405,851 \$1,574,720 Expenses Instruction \$88,902,511 \$90,778,368 \$1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$104,935,991 \$106,717,091 \$1,781,100 Net Revenue (Expense) \$(1,104,860) \$(1,311,240) \$(206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year \$(84,926) \$(720,811) \$(635,885) Budgeted Surplus (Deficit) for the year \$(84,926) \$(720,811) \$(635,885)	Other	61,000	44,000	(17,000)
Rentals and Leases 290,000 352,000 62,000 Investment Income 624,500 637,500 13,000 Amortization of Deferred Capital Revenue 2,306,633 2,116,752 (189,881) Total Revenue \$103,831,131 \$105,405,851 \$1,574,720 Expenses Instruction \$88,902,511 \$90,778,368 \$1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$104,935,991 \$106,717,091 \$1,781,100 Net Revenue (Expense) \$(1,104,860) \$(1,311,240) \$(206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year \$(84,926) \$(720,811) \$(635,885) Operating Fund Surplus (Deficit) \$- \$- \$- Capital Fund Surplus (Deficit) \$(84,926) (720,811) (635,885)	Tuition	8,360,500	9,017,590	657,090
Investment Income 624,500 637,500 13,000 Amortization of Deferred Capital Revenue 2,306,633 2,116,752 (189,881) Total Revenue \$103,831,131 \$105,405,851 \$1,574,720 Expenses Instruction \$88,902,511 \$90,778,368 \$1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$104,935,991 \$106,717,091 \$1,781,100 Net Revenue (Expense) \$(1,104,860) \$(1,311,240) \$(206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year \$(84,926) \$(720,811) \$(635,885) Budgeted Surplus (Deficit) for the year \$(206,380) \$(206,380) \$(206,380) \$(206,380) Budgeted Surplus (Deficit) for the year \$(206,380) \$(206,380) \$(206,380) \$(206,380) \$(206,380) \$(206,380)	Other Revenue	5,254,342	6,114,507	860,165
Amortization of Deferred Capital Revenue 2,306,633 2,116,752 (189,881) Total Revenue \$ 103,831,131 \$ 105,405,851 \$ 1,574,720 Expenses Instruction \$ 88,902,511 \$ 90,778,368 \$ 1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year \$ (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) for the year \$ - \$ - \$ - Capital Fund Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) \$ (84,926) (720,811) (635,885)	Rentals and Leases	290,000	352,000	62,000
Total Revenue \$ 103,831,131 \$ 105,405,851 \$ 1,574,720 Expenses Instruction \$ 88,902,511 \$ 90,778,368 \$ 1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year comprised of: (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	Investment Income	624,500	637,500	13,000
Expenses Instruction \$88,902,511 \$90,778,368 \$1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$104,935,991 \$106,717,091 \$1,781,100 Net Revenue (Expense) \$(1,104,860) \$(1,311,240) \$(206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year \$(84,926) \$(720,811) \$(635,885) Budgeted Surplus (Deficit) \$ - \$ - \$ - \$ - \$ Capital Fund Surplus (Deficit) \$ (84,926) \$(720,811) \$(635,885)	Amortization of Deferred Capital Revenue	2,306,633	2,116,752	(189,881)
Instruction \$ 88,902,511 \$ 90,778,368 \$ 1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year \$ (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	Total Revenue	\$ 103,831,131	\$ 105,405,851	\$ 1,574,720
Instruction \$ 88,902,511 \$ 90,778,368 \$ 1,875,857 District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year \$ (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)				
District Administration 3,451,451 3,443,130 (8,321) Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year comprised of: \$ (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	Expenses			
Operations and Maintenance 11,953,663 11,853,991 (99,672) Transportation and Housing 628,366 641,602 13,236 Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year comprised of: \$ (84,926) \$ (720,811) \$ (635,885) Capital Fund Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	Instruction	\$ 88,902,511	\$ 90,778,368	\$ 1,875,857
Transportation and Housing 628,366 641,602 13,236 Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year comprised of: \$ (84,926) \$ (720,811) \$ (635,885) Operating Fund Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	District Administration	3,451,451	3,443,130	(8,321)
Total Expense \$ 104,935,991 \$ 106,717,091 \$ 1,781,100 Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year comprised of: \$ (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	Operations and Maintenance	11,953,663	11,853,991	(99,672)
Net Revenue (Expense) \$ (1,104,860) \$ (1,311,240) \$ (206,380) Prior Year Surplus Appropriation 1,019,934 590,429 (429,505) Budgeted Surplus (Deficit) for the year \$ (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) for the year comprised of: Coperating Fund Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	Transportation and Housing	628,366	641,602	13,236
Prior Year Surplus Appropriation Budgeted Surplus (Deficit) for the year Surplus (Deficit) for the year Surplus (Deficit) for the year Capital Fund Surplus (Deficit) 1,019,934 590,429 (429,505) \$ (84,926) \$ (720,811) \$ (635,885)	Total Expense	\$ 104,935,991	\$ 106,717,091	\$ 1,781,100
Prior Year Surplus Appropriation Budgeted Surplus (Deficit) for the year Surplus (Deficit) for the year Surplus (Deficit) for the year Capital Fund Surplus (Deficit) 1,019,934 590,429 (429,505) \$ (84,926) \$ (720,811) \$ (635,885)				
Budgeted Surplus (Deficit) for the year \$ (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) for the year comprised of: Operating Fund Surplus (Deficit) \$ - \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	Net Revenue (Expense)	\$ (1,104,860)	\$ (1,311,240)	\$ (206,380)
Budgeted Surplus (Deficit) for the year \$ (84,926) \$ (720,811) \$ (635,885) Budgeted Surplus (Deficit) for the year comprised of: Operating Fund Surplus (Deficit) \$ - \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)	Prior Year Surplus Appropriation	1,019,934	590,429	(429,505)
comprised of: Operating Fund Surplus (Deficit) Capital Fund Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811)			•	
Operating Fund Surplus (Deficit) \$ - \$ - \$ - Capital Fund Surplus (Deficit) (84,926) (720,811) (635,885)				
<u> </u>	Operating Fund Surplus (Deficit)	\$ -	\$ -	\$ -
Budgeted Surplus (Deficit) for the year \$ (84,926) \$ (720,811) \$ (635,885)	Capital Fund Surplus (Deficit)	(84,926)	(720,811)	(635,885)
- · · · · · · · · · · · · · · · · · · ·	Budgeted Surplus (Deficit) for the year	\$ (84,926)	\$ (720,811)	\$ (635,885)

Increases in revenue between the preliminary and amended 2024/25 annual budgets are due to enrolment increases (particularly in students with diverse learning needs), impacting the district's operating grant, together with increased international enrolment (both regular programming and summer learning) and the inclusion of medical fees in international tuition, and an increase in estimated fee activity at the school level.

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NOTE 17 BUDGET FIGURES (Continued)

Increases in expenses correspond to the revenue increases above, with greater and more complex enrollment requiring staffing increases, together with increased costs for TTOCs and Educational Assistants, as well as an overall increase in estimated benefit use and rates, combined with costs to hold a trustee by-election as well as increased activity and purchases at the school level.

NOTE 18 ASSET RETIREMENT OBLIGATION

Legal obligations exist for the removal and disposal of asbestos and other hazardous materials in some School District-owned buildings that will undergo major renovations or demolition in the future. The timing of future settlement of the obligation is unknown.

	June 30, 2025	June 30, 2024
Asset Retirement Obligation, opening balance	\$2,619,113	\$2,639,84
Settlements during the year	(12,019)	(20,171)
Change in estimate	138,781	
Asset Retirement Obligation, ending balance	\$2,745,875	\$2,619,113

NOTE 19 EXPENSE BY OBJECT

	June 30, 2025	June 30, 2024
Salaries and benefits	\$87,284,105	\$ 82,924,162
Services and supplies	15,640,499	14,792,035
Amortization	3,681,638	3,214,455
	\$106,606,242	\$100,930,652

NOTE 20 INTERNALLY RESTRICTED SURPLUS – OPERATING FUND

June 30, 2025	June 30, 2024
\$1,816,480	\$ 898,575
55,486	-
	121,359
\$1,871,966	\$1,019,934
2,412,400	2,696,120
\$4,284,366	\$3,716,054
	\$1,816,480 55,486 - \$1,871,966 2,412,400

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NOTE 21 ECONOMIC DEPENDENCE

The operations of the School District are dependent on continued funding from the Ministry of Education and Child Care and various governmental agencies to carry out its programs. These financial statements have been prepared on a going concern basis.

NOTE 22 RISK MANAGEMENT

The School District has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk.

The Board ensures that the School District has identified its risks and ensures that management monitors and controls them.

a) Credit risk:

Credit risk is the risk of financial loss to an institution if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Such risks arise principally from certain financial assets held consisting of cash, amounts receivable and investments.

It is management's opinion that the School District is not exposed to significant credit risk associated with its cash deposits as they are placed with the Province and in recognized British Columbia institutions.

b) Market risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk and tariff risk.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the foreign exchange rates. It is management's opinion that the School District is not exposed to significant currency risk, as amounts held, and purchases made in foreign currency are insignificant.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the market interest rates. The School District is exposed to interest rate risk through its investments, if any. It is management's opinion that the School District is not exposed to significant interest rate risk.

Tariff risk is the risk that tariffs may impact costs arising from cross border trade. The School District is monitoring the potential impacts and options to mitigate risks arising from tariffs and cross border trade. It is management's opinion that the School District is not exposed to significant tariff risk.

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NOTE 22 RISK MANAGEMENT (Continued)

c) Liquidity risk

Liquidity risk is the risk that the School District will not be able to meet its financial obligations as they become due.

The School District manages liquidity risk by continually monitoring actual and forecasted cash flows from operations and anticipated investing activities to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the School District's reputation.

Risk Management and insurance services for all school districts in British Columbia are provided by the Risk Management Branch of the Ministry of Finance. There have been no changes to risk exposure from 2024 related to credit, market or liquidity risks.

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Schedule of Changes in Accumulated Surplus (Deficit) by Fund Year Ended June 30, 2025

	Operating	Special Purpose	Capital	2025 Actual	2024 Actual
	Fund \$	Fund \$	Fund \$	\$	\$
Accumulated Surplus (Deficit), beginning of year	3,716,054		22,302,022	26,018,076	24,492,162
Changes for the year					
Surplus (Deficit) for the year	1,104,187	395,697	(1,357,143)	142,741	1,525,914
Interfund Transfers					
Tangible Capital Assets Purchased	(523,856)	(328,572)	852,428	-	
Tangible Capital Assets - Work in Progress		(67,125)	67,125	-	
Other	(12,019)		12,019	-	
Net Changes for the year	568,312	-	(425,571)	142,741	1,525,914
Accumulated Surplus (Deficit), end of year - Statement 2	4,284,366	-	21,876,451	26,160,817	26,018,076

Schedule of Operating Operations

	2025	2025	2024
	Budget	Actual	Actual
	(Note 17)		
	\$	\$	\$
Revenues			
Provincial Grants			
Ministry of Education and Child Care	80,366,871	80,545,023	77,658,280
Other	44,000	40,240	75,482
Tuition	9,017,590	9,106,775	7,913,391
Other Revenue	2,509,217	2,536,797	2,424,219
Rentals and Leases	352,000	449,361	320,630
Investment Income	525,000	709,686	874,778
Total Revenue	92,814,678	93,387,882	89,266,780
Expenses			
Instruction	80,717,714	80,083,522	75,507,271
District Administration	3,443,130	3,487,681	3,275,938
Operations and Maintenance	8,071,978	8,119,630	7,856,110
Transportation and Housing	627,418	592,862	558,201
Total Expense	92,860,240	92,283,695	87,197,520
Operating Surplus (Deficit) for the year	(45,562)	1,104,187	2,069,260
Budgeted Appropriation (Retirement) of Surplus (Deficit)	590,429		
Net Transfers (to) from other funds			
Tangible Capital Assets Purchased	(544,867)	(523,856)	(510,631)
Other	(- ,,	(12,019)	(20,171)
Total Net Transfers	(544,867)	(535,875)	(530,802)
Total Operating Surplus (Deficit), for the year		568,312	1,538,458
Operating Surplus (Deficit), beginning of year		3,716,054	2,177,596
Operating Surplus (Deficit), end of year		4,284,366	3,716,054
Operating Surplus (Deficit), end of year			
Internally Restricted		1,871,966	1,019,934
Unrestricted		2,412,400	2,696,120

Schedule of Operating Revenue by Source Year Ended June 30, 2025

Tetil Elited Julie 30, 2023	2025	2025	2024
	Budget	Actual	Actual
	(Note 17)	1100001	rictaar
	\$	\$	\$
Provincial Grants - Ministry of Education and Child Care		·	
Operating Grant, Ministry of Education and Child Care	78,763,248	78,770,704	75,527,356
Other Ministry of Education and Child Care Grants			
Pay Equity	678,422	678,422	678,422
Student Transportation Fund	84,722	84,722	84,722
Support Staff Benefits Grant		47,305	47,305
FSA Scorer Grant	8,188	8,187	9,687
Child Care Funding	46,000	91,642	21,306
Labour Settlement Funding	786,291	786,291	1,289,482
Indigenous Education Councel		77,750	
Total Provincial Grants - Ministry of Education and Child Care	80,366,871	80,545,023	77,658,280
Provincial Grants - Other	44,000	40,240	75,482
Tuition			
Summer School Fees	37,000	37,000	53,250
International and Out of Province Students	8,980,590	9,069,775	7,860,141
Total Tuition	9,017,590	9,106,775	7,913,391
Other Revenues			
Miscellaneous			
Elementary Band	183,661	191,048	183,584
Speciality Academies	1,801,400	1,736,800	1,643,760
Programs of Choice	413,400	402,088	404,547
Miscellaneous	76,756	153,619	150,927
Childcare Fees	34,000	53,242	41,401
Total Other Revenue	2,509,217	2,536,797	2,424,219
Rentals and Leases	352,000	449,361	320,630
Investment Income	525,000	709,686	874,778
Total Operating Revenue	92,814,678	93,387,882	89,266,780
- ··· - · · · · · · · · · · · · · · · · · · ·	,,	, ,	,,.00

Schedule of Operating Expense by Object Year Ended June 30, 2025

	2025	2025	2024
	Budget	Actual	Actual
	(Note 17)		
	\$	\$	\$
Salaries			
Teachers	39,469,711	39,534,858	38,370,968
Principals and Vice Principals	5,881,091	5,914,757	5,623,137
Educational Assistants	8,037,549	7,586,282	6,930,881
Support Staff	6,071,987	6,070,203	5,763,735
Other Professionals	2,588,040	2,589,688	2,717,733
Substitutes	3,051,542	2,966,141	2,347,867
Total Salaries	65,099,920	64,661,929	61,754,321
Employee Benefits	16,771,545	16,851,858	15,658,469
Total Salaries and Benefits	81,871,465	81,513,787	77,412,790
Services and Supplies			
Services	5,681,866	5,606,594	4,808,540
Student Transportation	615,302	670,786	636,567
Professional Development and Travel	1,040,368	921,807	914,024
Rentals and Leases	97,860	97,389	97,994
Dues and Fees	303,316	275,426	242,108
Insurance	207,580	205,445	175,624
Supplies	1,320,349	1,347,760	1,398,544
Utilities	1,722,134	1,644,701	1,511,329
Total Services and Supplies	10,988,775	10,769,908	9,784,730
Total Operating Expense	92,860,240	92,283,695	87,197,520

Operating Expense by Function, Program and Object

	Teachers Salaries	Principals and Vice Principals Salaries	Educational Assistants Salaries	Support Staff Salaries	Other Professionals Salaries	Substitutes Salaries	Total Salaries
	\$	\$	\$	\$	\$	\$	\$
1 Instruction							
1.02 Regular Instruction	30,213,199	2,194,656	752,214	1,802,944	167,093	2,236,508	37,366,614
1.03 Career Programs	14,420	-	89,164	15,710	-	-	119,294
1.07 Library Services	795,765	-	56,511	11,099	-	-	863,375
1.08 Counselling	1,331,603	-	-	-	-	-	1,331,603
1.10 Inclusive Education	3,639,200	329,467	6,568,576	18,499	-	514,564	11,070,306
1.20 Early Learning and Child Care	-	-	69,313	-	-	-	69,313
1.30 English Language Learning	1,378,844	-	-	-	-	-	1,378,844
1.31 Indigenous Education	165,126	_	-	-	-	214	165,340
1.41 School Administration	-	2,786,851	-	501,727	452,856	-	3,741,434
1.60 Summer School	211,300	27,880	50,504	9,395	-	_	299,079
1.61 Continuing Education	_	_	· -	· -	_	_	
1.62 International and Out of Province Students	1,785,401	290,003	_	186,998	303,791	_	2,566,193
Total Function 1	39,534,858	5,628,857	7,586,282	2,546,372	923,740	2,751,286	58,971,395
4 District Administration							
4.11 Educational Administration	-	215,906	-	50,243	434,229	_	700,378
4.20 Early Learning and Child Care	-	-	-	-	· -	_	
4.40 School District Governance	_	8,130	_	_	220,144	_	228,274
4.41 Business Administration	_	61,864	_	261,918	964,172	_	1,287,954
Total Function 4	-	285,900	-	312,161	1,618,545		2,216,606
5 Operations and Maintenance							
5.41 Operations and Maintenance Administration	-	-	-	51,188	37,359	-	88,547
5.50 Maintenance Operations	-	-	-	2,809,262	-	214,855	3,024,117
5.52 Maintenance of Grounds	-	_	-	351,220	-	-	351,220
5.56 Utilities	-	-	-	-	-	-	-
Total Function 5	-	-	-	3,211,670	37,359	214,855	3,463,884
7 Transportation and Housing							
7.41 Transportation and Housing Administration	-	_	-	-	10,044	-	10,044
7.70 Student Transportation	-	_	-	-	-	-	-
Total Function 7	-	-	-	-	10,044	-	10,044
9 Debt Services							
Total Function 9		-	-	-	-	-	-
Total Functions 1 - 9	39,534,858	5,914,757	7,586,282	6,070,203	2,589,688	2,966,141	64,661,929

Operating Expense by Function, Program and Object

					2025	2025	2024	
	Total	Employee	Total Salaries	Services and	Actual	Budget	Actual	
	Salaries	Benefits	and Benefits	Supplies		(Note 17)		
	\$	\$	\$	\$	\$	\$	\$	
1 Instruction								
1.02 Regular Instruction	37,366,614	9,766,998	47,133,612	2,705,032	49,838,644	49,863,065	47,750,102	
1.03 Career Programs	119,294	34,384	153,678	3,738	157,416	150,831	164,776	
1.07 Library Services	863,375	221,880	1,085,255	72,272	1,157,527	1,206,047	1,160,251	
1.08 Counselling	1,331,603	345,431	1,677,034	-	1,677,034	1,674,742	1,523,599	
1.10 Inclusive Education	11,070,306	2,926,291	13,996,597	212,661	14,209,258	14,725,412	13,329,421	
1.20 Early Learning and Child Care	69,313	15,620	84,933	-	84,933	126,850	78,916	
1.30 English Language Learning	1,378,844	350,330	1,729,174	2,625	1,731,799	1,697,921	1,658,769	
1.31 Indigenous Education	165,340	42,661	208,001	18,444	226,445	226,746	199,407	
1.41 School Administration	3,741,434	864,015	4,605,449	234,580	4,840,029	4,872,383	4,377,382	
1.60 Summer School	299,079	56,896	355,975	4,627	360,602	379,885	361,429	
1.61 Continuing Education	· •	_	· •	· -	· -	,	,	
1.62 International and Out of Province Students	2,566,193	655,434	3,221,627	2,578,208	5,799,835	5,793,832	4,903,219	
Total Function 1	58,971,395	15,279,940	74,251,335	5,832,187	80,083,522	80,717,714	75,507,271	
		, ,	, ,	, ,	, ,			
4 District Administration								
4.11 Educational Administration	700,378	156,518	856,896	129,088	985,984	1,010,412	935,412	
4.20 Early Learning and Child Care	-	-	-	995	995	,,	,	
4.40 School District Governance	228,274	28,137	256,411	114,179	370,590	424,202	314,921	
4.41 Business Administration	1,287,954	333,916	1,621,870	508,242	2,130,112	2,008,516	2,025,605	
Total Function 4	2,216,606	518,571	2,735,177	752,504	3,487,681	3,443,130	3,275,938	
100011 00000001		210,271	2,700,177	702,001	0,107,002	5,1.5,150	2,272,220	
5 Operations and Maintenance								
5.41 Operations and Maintenance Administration	88,547	24,153	112,700	220,386	333,086	308,981	352,198	
5.50 Maintenance Operations	3,024,117	926,746	3,950,863	1,377,815	5,328,678	5,257,336	5,142,012	
5.52 Maintenance of Grounds	351,220	99,991	451,211	243,146	694,357	765,373	677,833	
5.56 Utilities		-	,	1,763,509	1,763,509	1,740,288	1,684,067	
Total Function 5	3,463,884	1,050,890	4,514,774	3,604,856	8,119,630	8,071,978	7,856,110	
Tour I unction o	2,102,001	1,020,050	1,011,771	2,001,020	0,117,020	0,071,570	7,030,110	
7 Transportation and Housing								
7.41 Transportation and Housing Administration	10,044	2,457	12,501	_	12,501	12,116	11,862	
7.70 Student Transportation		2,,	,	580,361	580,361	615,302	546,339	
Total Function 7	10,044	2,457	12,501	580,361	592,862	627,418	558,201	
Total Lanction /	10,044	2,437	12,501	500,501	372,002	027,710	330,201	
9 Debt Services								
Total Function 9								
2 VIII 2 MALVIOII /								
Total Functions 1 - 9	64,661,929	16,851,858	81,513,787	10,769,908	92,283,695	92.860.240	87,197,520	
Total Lancaville 1 - /	07,001,727	10,051,050	01,515,707	10,707,700	72,203,073	72,000,270	01,171,320	

Schedule of Special Purpose Operations

Tear Ended June 50, 2025	2027		
	2025	2025	2024
	Budget	Actual	Actual
	(Note 17)		
	\$	\$	\$
Revenues			
Provincial Grants			
Ministry of Education and Child Care	6,756,631	6,556,012	6,628,338
Other Revenue	3,605,290	4,365,424	4,358,972
Investment Income	112,500	115,170	148,889
Total Revenue	10,474,421	11,036,606	11,136,199
Expenses			
Instruction	10,060,654	9,832,841	9,989,839
District Administration		501,905	214,197
Operations and Maintenance	267,433	301,570	301,511
Transportation and Housing	14,184	4,593	13,130
Total Expense	10,342,271	10,640,909	10,518,677
Special Purpose Surplus (Deficit) for the year	132,150	395,697	617,522
Net Transfers (to) from other funds			
Tangible Capital Assets Purchased	(132,150)	(328,572)	(329,543)
Tangible Capital Assets - Work in Progress		(67,125)	(287,979)
Total Net Transfers	(132,150)	(395,697)	(617,522)
Total Special Purpose Surplus (Deficit) for the year		-	-
Special Purpose Surplus (Deficit), beginning of year			
Special Purpose Surplus (Deficit), end of year		-	-

Changes in Special Purpose Funds and Expense by Object

	Annual Facility Grant	Learning Improvement Fund	Scholarships and Bursaries	School Generated Funds	Strong Start	Ready, Set, Learn	OLEP	CommunityLINK	Classroom Enhancement Fund - Overhead	Classroom Enhancement Fund - Staffing
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Deferred Revenue, beginning of year	-	-	556,048	1,368,952	17,486	20,195	3,049	-	-	-
Add: Restricted Grants										
Provincial Grants - Ministry of Education and Child Care	267,433	281,623	-	-	64,000	34,300	159,966	326,583	209,343	3,310,402
Other	-	-	230,686	3,972,349	-	-	-	-	-	-
Investment Income	-	-	22,941	75,965	-	-	-	-	-	<u>-</u>
	267,433	281,623	253,627	4,048,314	64,000	34,300	159,966	326,583	209,343	3,310,402
Less: Allocated to Revenue	267,433	281,623	234,607	3,850,761	63,293	34,373	133,348	326,583	209,343	3,310,402
Deferred Revenue, end of year	-	-	575,068	1,566,505	18,193	20,122	29,667	-	-	
Revenues										
Provincial Grants - Ministry of Education and Child Care	267,433	281,623	-	_	63,293	34,373	133,348	326,583	209,343	3,310,402
Other Revenue	· -		211,666	3,774,796	_	-	_	_	_	-
Investment Income	-	-	22,941	75,965	-	-	-	-	_	-
	267,433	281,623	234,607	3,850,761	63,293	34,373	133,348	326,583	209,343	3,310,402
Expenses										
Salaries										
Teachers	-	-	-	-	-	-	47,862	137,796	-	2,647,169
Principals and Vice Principals	-	-	-	-	-	-	-	-	82,972	-
Educational Assistants	-	223,922	-	_	-	-	-	113,179	_	-
Support Staff	63,277		_	-	-	-	-	_	45,000	-
Other Professionals		-	-	_	-	-	-	-	· -	-
Substitutes	-	-	_	150,438	-	1,700	-	-	_	-
	63,277	223,922	-	150,438	-	1,700	47,862	250,975	127,972	2,647,169
Employee Benefits	16,205	57,701	-	16,548	-	187	12,445	75,608	30,094	663,233
Services and Supplies	187,951		234,607	3,604,739	63,293	32,486	73,041	_	51,277	-
	267,433	281,623	234,607	3,771,725	63,293	34,373	133,348	326,583	209,343	3,310,402
Net Revenue (Expense) before Interfund Transfers	-	-	_	79,036	-	-	-	-	-	
Interfund Transfers										
Tangible Capital Assets Purchased				(70.026)						
	-	-	-	(79,036)	-	-	-	-	-	-
Tangible Capital Assets - Work in Progress	-	-	-	(79,036)	-	-	-	-	-	
NA Danisa (Francis)										
Net Revenue (Expense)	-	-	-	-	-	-	-	-	-	<u>-</u>

Changes in Special Purpose Funds and Expense by Object

	Classroom Enhancement Fund - Remedies	First Nation Student Transportation	Mental Health in Schools	Changing Results for Young Children	Seamless Day Kindergarten	Student & Family Affordability	JUST B4	SEY2KT (Early Years to Kindergarten)	ECL (Early Care & Learning)	Feeding Futures Fund
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Deferred Revenue, beginning of year	-	3,797	-	12,558	-	97,852	15,697	30,149	11,875	130,773
Add: Restricted Grants										
Provincial Grants - Ministry of Education and Child Care	15,000	10,387	52,000	6,750	110,800	-	25,000	19,000	175,000	768,214
Other	-	-	-	-	-	-	-	-	-	-
Investment Income		-	-	-	-	-	-	-	-	-
	15,000	10,387	52,000	6,750	110,800	-	25,000	19,000	175,000	768,214
Less: Allocated to Revenue	15,000	4,593	52,000	5,850	110,800	97,852	23,569	8,832	186,875	780,096
Deferred Revenue, end of year	-	9,591	-	13,458	-	-	17,128	40,317	-	118,891
Revenues										
Provincial Grants - Ministry of Education and Child Care	15,000	4,593	52,000	5,850	110,800	97,852	23,569	8,832	186,875	780,096
Other Revenue	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-
	15,000	4,593	52,000	5,850	110,800	97,852	23,569	8,832	186,875	780,096
Expenses										
Salaries										
Teachers	-	-	-	-	-	-	-	-	-	-
Principals and Vice Principals	-	-	-	-	-	-	-	-	154,009	255,100
Educational Assistants	-	-	-	-	88,097	-	18,902	-	-	-
Support Staff	-	-	-	-	-	-	-	-	-	126,898
Other Professionals	-	-	-	-	-	-	-	-	-	-
Substitutes	13,514	-	7,165	2,405	-	-	-	769	-	-
	13,514	-	7,165	2,405	88,097	-	18,902	769	154,009	381,998
Employee Benefits	1,486		788	129	22,703	-	3,822	85	32,866	98,572
Services and Supplies		4,593	44,047	3,316	-	65,702	845	7,978	-	299,526
	15,000	4,593	52,000	5,850	110,800	65,702	23,569	8,832	186,875	780,096
Net Revenue (Expense) before Interfund Transfers	-	-	-	-	-	32,150	-	-	-	-
Interfund Transfers										
Tangible Capital Assets Purchased	_	_	_	_	_	(32,150)	_	_	_	_
Tangible Capital Assets - Work in Progress	-	-	-	-	-	(32,130)	-	-	-	-
rangiote Capital resous - Work in Frogress	-	-	-	-	-	(32,150)	-	-	-	-
Net Revenue (Expense)										
Tior Ite (Dipense)										

Changes in Special Purpose Funds and Expense by Object

	Professional Learning Grant	School Fundraising Trust	Integration Inquiry Project	TOTAL
	\$	\$	\$	\$
Deferred Revenue, beginning of year	-	390,290	1,218,419	3,877,140
Add: Restricted Grants				
Provincial Grants - Ministry of Education and Child Care	225,839	-	880,000	6,941,640
Other	-	253,623	-	4,456,658
Investment Income		16,264	-	115,170
	225,839	269,887	880,000	11,513,468
Less: Allocated to Revenue		395,226	644,147	11,036,606
Deferred Revenue, end of year	225,839	264,951	1,454,272	4,354,002
Revenues				
Provincial Grants - Ministry of Education and Child Care	-	-	644,147	6,556,012
Other Revenue	-	378,962	-	4,365,424
Investment Income		16,264	-	115,170
	-	395,226	644,147	11,036,606
Expenses				
Salaries				
Teachers	-	-	200,001	3,032,828
Principals and Vice Principals	-	-	142,004	634,085
Educational Assistants	-	-	-	444,100
Support Staff	-	-	35,430	270,605
Other Professionals	-	-	69,916	69,916
Substitutes		-	-	175,991
	-	-	447,351	4,627,525
Employee Benefits	-	-	110,321	1,142,793
Services and Supplies		177,840	19,350	4,870,591
	-	177,840	577,022	10,640,909
Net Revenue (Expense) before Interfund Transfers	-	217,386	67,125	395,697
Interfund Transfers				
Tangible Capital Assets Purchased	_	(217,386)		(328,572)
Tangible Capital Assets - Work in Progress			(67,125)	(67,125)
.	-	(217,386)	(67,125)	(395,697)
Net Revenue (Expense)	-	-		-
•				

Schedule of Capital Operations Year Ended June 30, 2025

	2025	2025 2025 Actual			
	Budget	Invested in Tangible	Local	Fund	Actual
	(Note 17)	Capital Assets	Capital	Balance	
	\$	\$	\$	\$	\$
Revenues					
Amortization of Deferred Capital Revenue	2,116,752	2,324,495		2,324,495	2,053,587
Total Revenue	2,116,752	2,324,495	-	2,324,495	2,053,587
Expenses					
Amortization of Tangible Capital Assets					
Operations and Maintenance	3,514,580	3,681,638		3,681,638	3,214,455
Total Expense	3,514,580	3,681,638	-	3,681,638	3,214,455
Capital Surplus (Deficit) for the year	(1,397,828)	(1,357,143)	-	(1,357,143)	(1,160,868)
Net Transfers (to) from other funds					
Tangible Capital Assets Purchased	677,017	852,428		852,428	840,174
Tangible Capital Assets - Work in Progress		67,125		67,125	287,979
Settlement of Asset Retirement Obligation		12,019		12,019	20,171
Total Net Transfers	677,017	931,572	-	931,572	1,148,324
Total Capital Surplus (Deficit) for the year	(720,811)	(425,571)	-	(425,571)	(12,544)
Capital Surplus (Deficit), beginning of year		22,291,526	10,496	22,302,022	22,314,566
Capital Surplus (Deficit), end of year		21,865,955	10,496	21,876,451	22,302,022

Tangible Capital Assets Year Ended June 30, 2025

	gr.		Furniture and		Computer	Computer	
	Sites	Buildings	Equipment	Vehicles	Software	Hardware	Total
	\$	\$	\$	\$	\$	\$	\$
Cost, beginning of year	7,721,557	124,293,148	2,745,720	190,616	11,832	1,591,856	136,554,729
Changes for the Year							
Increase:							
Purchases from:							
Deferred Capital Revenue - Bylaw		1,443,455	61,344			165,579	1,670,378
Deferred Capital Revenue - Other		1,115,592					1,115,592
Operating Fund		289,612	22,502			211,742	523,856
Special Purpose Funds		109,819	127,600			91,153	328,572
Change in ARO Estimate		138,781					138,781
Transferred from Work in Progress		15,116,120	133,656				15,249,776
-	-	18,213,379	345,102	-	-	468,474	19,026,955
Decrease:							
Deemed Disposals			145,756	90,913	11,832	47,142	295,643
-	-	-	145,756	90,913	11,832	47,142	295,643
Cost, end of year	7,721,557	142,506,527	2,945,066	99,703	-	2,013,188	155,286,041
Work in Progress, end of year		7,306,917	188,554				7,495,471
Cost and Work in Progress, end of year	7,721,557	149,813,444	3,133,620	99,703	-	2,013,188	162,781,512
Accumulated Amortization, beginning of year		69,932,156	1,218,390	121,916	10,650	684,201	71,967,313
Changes for the Year							
Increase: Amortization for the Year		3,020,896	284,539	14,516	1,182	360,505	3,681,638
Decrease:							
Deemed Disposals			145,756	90,913	11,832	47,142	295,643
•	_	-	145,756	90,913	11,832	47,142	295,643
Accumulated Amortization, end of year	=	72,953,052	1,357,173	45,519	-	997,564	75,353,308
Tangible Capital Assets - Net	7,721,557	76,860,392	1,776,447	54,184	-	1,015,624	87,428,204

Tangible Capital Assets - Work in Progress Year Ended June 30, 2025

	Buildings	Furniture and Equipment	Computer Software	Computer Hardware	Total
	\$	\$	\$	\$	\$
Work in Progress, beginning of year	9,775,521				9,775,521
Changes for the Year					
Increase:					
Deferred Capital Revenue - Bylaw	1,109,864	133,656			1,243,520
Deferred Capital Revenue - Other	11,537,652	121,429			11,659,081
Special Purpose Funds		67,125			67,125
	12,647,516	322,210	-	-	12,969,726
Decrease:					
Transferred to Tangible Capital Assets	15,116,120	133,656			15,249,776
Č .	15,116,120	133,656	-	-	15,249,776
Net Changes for the Year	(2,468,604)	188,554	-	-	(2,280,050)
Work in Progress, end of year	7,306,917	188,554	-	-	7,495,471

Deferred Capital Revenue Year Ended June 30, 2025

	Bylaw	Other	Other	Total
	Capital \$	Provincial \$	Capital \$	Capital \$
Deferred Capital Revenue, beginning of year	38,025,639	30,557	1,291,861	39,348,057
Changes for the Year Increase:				
Transferred from Deferred Revenue - Capital Additions	1,670,378		1,115,592	2,785,970
Transferred from Work in Progress	951,520		14,003,046	14,954,566
	2,621,898	-	15,118,638	17,740,536
Decrease:				
Amortization of Deferred Capital Revenue	2,060,332	10,184	253,979	2,324,495
	2,060,332	10,184	253,979	2,324,495
Net Changes for the Year	561,566	(10,184)	14,864,659	15,416,041
Deferred Capital Revenue, end of year	38,587,205	20,373	16,156,520	54,764,098
Work in Progress, beginning of year	557,520	-	8,922,792	9,480,312
Changes for the Year Increase				
Transferred from Deferred Revenue - Work in Progress	1,243,520	6,578,827	5,080,254	12,902,601
	1,243,520	6,578,827	5,080,254	12,902,601
Decrease				
Transferred to Deferred Capital Revenue	951,520	-	14,003,046	14,954,566
	951,520	-	14,003,046	14,954,566
Net Changes for the Year	292,000	6,578,827	(8,922,792)	(2,051,965)
Work in Progress, end of year	849,520	6,578,827	-	7,428,347
Total Deferred Capital Revenue, end of year	39,436,725	6,599,200	16,156,520	62,192,445

Changes in Unspent Deferred Capital Revenue Year Ended June 30, 2025

		MECC	Other			
	Bylaw	Restricted	Provincial	Land	Other	
	Capital	Capital	Capital	Capital	Capital	Total
	\$	\$	\$	\$	\$	\$
Balance, beginning of year	-				-	-
Changes for the Year						
Increase:						
Provincial Grants - Ministry of Education and Child Care	2,913,898		13,527,427			16,441,325
Investment Income			232,720			232,720
Local Government - District of West Vancouver					6,195,846	6,195,846
	2,913,898	-	13,760,147	-	6,195,846	22,869,891
Decrease:						
Transferred to DCR - Capital Additions	1,670,378				1,115,592	2,785,970
Transferred to DCR - Work in Progress	1,243,520		6,578,827		5,080,254	12,902,601
	2,913,898	-	6,578,827	-	6,195,846	15,688,571
Net Changes for the Year		-	7,181,320	-	-	7,181,320
Balance, end of year		-	7,181,320	-	-	7,181,320



Schedule of Debt

Information on all long term debt is included in the School District Audited Financial Statements.



Schedule of Guarantee and Indemnity Agreements

School District No. 45 (West Vancouver) has not given any guarantee or indemnity under the Guarantees and Indemnities Regulation.



Schedule of Remuneration and Expenses

NAME	POSITION	REMUNERATIO	N EXPENSES
BLOCK, LYNNE	TRUSTEE	\$ 11,19	9 \$ -
BROADY, CAROLYN	TRUSTEE	30,89	6 252
BROWN, NICOLE	CHAIR	29,11	.7 997
DONAHUE, SHEELAH	VICE-CHAIR	5,96	2 371
STEVENSON, DAVE	TRUSTEE	28,03	5 177
ZHU, HONG JIE	TRUSTEE	28,03	-
Total Elected officials		\$ 133,24	3 \$ 1,798

Detailed Employees > \$75,000

NAME	POSITION	REMUNERATION	EXPENSES
ADDIS, DALE	TEACHER	112,316	_
AHMELICH, JAMAL	TEACHER	90,378	-
ALLARD, RENELLE	TEACHER	104,530	_
ALLEN, JAMES ERNEST	PLUMBER	83,572	63
ALM, KRISTI	TEACHER	126,401	-
ANDERSON, ANDREA	TEACHER	111,151	_
ANDERSON, LAINE	DISTRICT VICE PRINCIPAL	142,665	316
ANDERSON, SHAWN DAVID	SECONDARY VICE PRINCIPAL	146,574	-
ARDEN, MIRIAM	TEACHER	79,793	-
ARMITAGE, CAROLINE	TEACHER	92,907	-
ARMSTRONG HESLOP, DAWN C.	TEACHER	85,011	-
ARMSTRONG, IAN	TEACHER	96,943	_
ARMSTRONG, SHERRI L.	TEACHER	77,413	_
ASHFORD, ELISE RENEE	TEACHER	82,307	_
AYOTTE, GABRIELLE	TEACHER	102,999	34
BABUL, FARAH	TEACHER	110,776	50
BAKER, CHRISTINA E.	TEACHER	112,241	_
BAKER, STEWART P.	SECONDARY VICE PRINCIPAL	145,080	6
BARKER, SCOTT J	IT SYSTEMS ADMINISTRATOR	80,570	65
BARRAN, ILONA B	TEACHER	108,687	-
BAUCK, CHRISTIANNE J	TEACHER	113,551	_
BEETLESTONE, PETER R	TEACHER	117,214	_
BELL, SARA	ELEMENTARY PRINCIPAL	156,591	138
BELL-LEE, LISA	TEACHER	112,268	_
BLACK, LISA	TEACHER	94,099	_
BLACKBURN, NATHAN	ELEMENTARY PRINCIPAL	158,088	732
BLEIM, ALEXANDRA	ELEMENTARY VICE PRINCIPAL	124,011	348
BLUNDELL, STEPHANIE	TEACHER	109,869	_
BOHONIS, SAMARRA	SENIOR HUMAN RESOURCES ADVISOR	93,747	1,299
BOILY, BRIGITTE	TEACHER	108,537	-
BOND, JANINE V.	TEACHER	111,992	_
BRADY, KELLY	TEACHER	114,971	415
BRAZEAU, MARTINA	OFFICE MANAGER/ADMINISTRATIVE ASSISTANT	76,979	_
BRITTEN, REBECCA L	TEACHER	114,169	_
BROWN, CHELSEA	TEACHER	87,397	_
BROWN, COLIN	TEACHER	101,163	_
BUCKLEY, TRICIA	MANAGER OF COMMUNICATIONS & COMMUNITY ENGAGEMENT	106,920	496
BUNDIC, D. TOULA	TEACHER	102,556	_
BURGOYNE, SOPHIE	TEACHER	79,634	_
BURKE, ALISHA	TEACHER	111,198	-
BURR, LISA	TEACHER	82,097	-
CADRIN, NICOLE	TEACHER	80,401	-
CAINE, NIKKI	TEACHER	102,027	-
CAMPA, LEANNE	TEACHER	109,630	-
CAMPAGNOLO, CHRISTOPHER J.	TEACHER	85,705	10
CAMPBELL, ARON L.	ELEMENTARY PRINCIPAL	162,527	126
CAMPBELL, CHRISTINA	TEACHER	110,316	-
CAMPBELL, CURTIS P	TEACHER	109,251	_



NAME	POSITION	REMUNERATION	EXPENSES
CAPIER, SPENCER	TEACHER	112,753	2,584
CARTER SORULE A	TEACHER TEACHER	112,364	-
CARTER, SOPHIE A CASSADY, JESSICA H	TEACHER	83,244 102,402	-
CATHCART, ERIN	TEACHER	109,631	-
CAVE, KENDALL	TEACHER	102,531	-
CHAPPELL, JAYNE	TEACHER	97,584	-
CHASE, KEVIN W.	TEACHER	109,630	42
CHENG, ESTHER	TEACHER	76,044	10
CHEUNG, DERRICK	TEACHER	112,914	-
CHUBB, CRAIG	TEACHER	102,704	-
CHUGANI, MAHESH L CHUNG, JENNY I-SHAN	TEACHER OFFICE MANAGER	108,735 77,315	- 1,221
CIANFRINI, THOMAS	TEACHER	112,295	-
COLHOUN, NICOLA	TEACHER	102,580	768
CONBERE, SARAH LISA ROESL	TEACHER	112,731	-
CONSTANTINEAU, JADE	TEACHER	108,122	-
CORMIER, GREG	TEACHER	112,265	-
CORMIER, SARAH	TEACHER	111,757	20
COTTER, MUIREANN GRACE	TEACHER	89,256	-
COWAN, DANIEL T.	TEACHER	108,739	-
CURTIN, SHELLEY-ANN	TEACHER	108,724	993
DAUDLIN, ANDREA E. DAVENPORT, STEPHANIE S.	TEACHER TEACHER	114,255 103,335	-
DAVIDOFF, SEAN	TEACHER	94,702	-
DAVIES, JILL	TEACHER	97,407	_
DAWES, LESLIE	TEACHER	111,992	-
DAWKINS, JODI	TEACHER	115,706	-
DAWSON, MARIA DEL CARMEN	TEACHER	79,443	206
DE LA TORRE, ALEXIS	TEACHER	82,831	-
DE LAZZER, HEIDI	TEACHER	112,314	47
DELAPLANTE, JULIE	TEACHER	92,835	-
DENEAU, ALYSSA	TEACHER	89,504	-
DESAI, CHRISTINE HEATHER DHILLON, ANITA	TEACHER TEACHER	112,173 109,630	-
DICKINSON, DAVID	TEACHER	116,751	50
DIGNUM, MILES	TEACHER	82,366	-
DINO, CELIA	TEACHER	82,009	-
DOUGLAS, ALISA L	TEACHER	109,790	-
DOWNIE, JUDITH A.	TEACHER	110,975	-
DUFFIELD, SHAYLE	MANAGER OF FINANCE	104,594	2,024
DUNCANSON PICK, SARA	TEACHER	89,198	3,114
EARLAND, ERAN	TEACHER	94,588	10
EBERHARDT, PAUL L	VICE PRINCIPAL, ACADEMIES	146,574	7,411 507
ELLIOT, CRAIG ELLWYN, DAWN	TEACHER TEACHER	94,997 93,128	-
EMADI, ROZHIN	TEACHER	80,344	_
ESPENHAIN, JERRY	TEACHER	117,095	-
ESPENHAIN, MORIKKE	TEACHER	109,661	206
EVANS, CECILY	TEACHER	109,724	-
EVANS, ROBYN	ELEMENTARY PRINCIPAL	156,591	2,546
FEE, SARAH	TEACHER	112,461	-
FEIGE, CHRISTOPHER	TEACHER	94,307	-
FERGUSON, JESSICA	TEACHER	80,679	-
FERRAJOHN, BIANCA FIDAI, SALIMAH	TEACHER TEACHER	87,531 114,495	-
FINCH, MICHAEL	SECONDARY PRINCIPAL	171,200	97
FOOTE, JOSHUA	TEACHER	78,752	-
FORWARD, SARAH	TEACHER	102,532	-
FOSTER, KAREN L.	TEACHER	87,362	-
FRANKOWSKI, MICHAEL	DIRECTOR OF INTERNATIONAL PROGRAMS	174,382	54,946 *
FRENCH, ERIN	TEACHER	109,263	-
FRITH, SOFIA	SECONDARY VICE PRINCIPAL	131,041	-
FROMOWITZ, DANIEL	TEACHER	111,198	-
FRY, MARY	TEACHER	98,346	-
FULLA, GINA	TEACHER TEACHER	111,151 112,176	-
FULLER, AARON			



NAME	POSITION	REMUNERATION	EXPENSES
GEALL, LEONA	MANAGER OF PAYROLL & BENEFITS	106,306	1,388
GENDRON, MAUDE	TEACHER	90,292	-
GI, NAEUN	TEACHER	92,004	-
GIBLI, MORIAH	TEACHER	94,986	-
GIELNIK, DANIELA	TEACHER	112,316	1,339
GLEASON, ERIN	ELEMENTARY VICE PRINCIPAL	137,439	40
GLOVER, MATT	TEACHER	102,259	-
GRANT, EVELYN	TEACHER	119,790	472
GREENMAN, EMILY L	TEACHER	75,332	22,090
GREIG, KATHERINE	TEACHER	108,442	-
GRIFFIN, RHONDA	TEACHER	101,511	-
GRIFFITHS, D'ARCY	TEACHER	126,001	-
GRIKIS, LARIS	TEACHER	112,875	-
GRUBER, ADRIENNE	TEACHER	84,271	-
HADFIELD, MELISSA	TEACHER	109,752	-
HAMBLY, MADELYN	TEACHER	89,578	-
HAMELIN, GEOFFREY	TEACHER	109,818	-
HAMMETT, BRYN	TEACHER	112,876	-
HARDERN, ERICA	TEACHER	112,433	4
HARQUAIL, LISE	TEACHER	102,577	-
HARTLEY, LORRAINE	TEACHER	112,875	-
HARVEY, MICHAEL	TEACHER	79,717	-
HAYES, KRISTINA	ELEMENTARY PRINCIPAL	156,591	2,568
HENDERSON, SARA	TEACHER	76,172	-
HERRINGTON, TRAVIS	TEACHER	86,572	-
HEWTON, ALICIA	TEACHER	92,153	10
HICKS, KIMBERLEY	TEACHER	99,328	-
HILL, ELIZABETH	DEPUTY SUPERINTENDENT	211,762	10,958
HOOD, HEATHER	TEACHER	98,091	-
HOYAK, JULIANNE	TEACHER	109,520	10
HSIA, CARLOS	TEACHER	110,271	-
HUANG, JEFFREY	TEACHER	104,902	-
HUH, MIN YOUNG	TEACHER	76,796	-
HULME, CHRISTINE	ELEMENTARY PRINCIPAL	142,665	98
HUNT, JULIE	TEACHER	109,771	-
HUNTER, BENNETT	TEACHER	75,665	-
HUSKILSON, STEFAN C.	TEACHER	111,757	-
IBIAS, TIRSO	SUPERVISOR, CUSTODIAL SERVICES	82,990	252
JACKSON, CIARA JOY	TEACHER	90,552	-
JAMES-KRETSCHMAR, KATHERINE	TEACHER TEACHER	89,607	-
JAMIESON, LAURA SUSANNE JANG, EMILY	TEACHER	112,173	-
JANZ, MAIA	TEACHER	94,174 82,159	-
JI, YENI	TEACHER	87,662	-
JOHNSON, KAREN ELAINE	DIRECTOR OF FINANCE	162,249	97
JONES, TAYLORE MICHELLE	TEACHER	79,336	-
KANG, MEGAN E	TEACHER	89,989	
KAY, ANDREW	TEACHER	102,401	_
KENNEDY, CATHERINE A	TEACHER	109,771	_
KENNEDY, CHRIS JAMES	SUPERINTENDENT / CEO	315,970	19,653
KENNEDY, IAN	ASSISTANT SUPERINTENDENT	195,156	13,363
KHUU, TRINH L.	TEACHER	102,401	-
KIDD, ERIN	TEACHER	115,186	20
KIM, JANETTE	TEACHER	109,085	-
KIM, KENNETH	TEACHER	112,173	15
KING, JANINE	TEACHER	83,040	-
KING, SYLVIA	TEACHER	93,510	119
KING, TASHA	TEACHER	101,354	-
KINNON, CORRINE	DISTRICT PRINCIPAL	158,088	4,288
KITTREDGE, SCOTT	TEACHER	111,741	-
KLIPPENSTEIN, NATHAN	TEACHER	111,567	-
KOKE, KRISTA	TEACHER	82,143	-
KOLKEA, TREVOR D	SECONDARY PRINCIPAL	171,457	204
	TEACHER	101,468	-
KOS, LEAH		,	
		79.946	-
KOTHE, HANNAH	TEACHER	79,946 119,646	- 13
		79,946 119,646 111,614	- 13 261



DISTINCT PRINCIPAL	NAME	POSITION	REMUNERATION	EXPENSES
MACHER M	LABOUNTY. MICHELLE	DISTRICT PRINCIPAL	162.527	1.528
MANEL DAPPINE		TEACHER		-
LANS, BERANNA TEACHER 38,209 12 LANGER, CAROL TEACHER 112,564 3.8 LANGER, CAROL TEACHER 112,564 3.8 LANSEN, LANDER TEACHER 112,524 2.9 LANSON, NATALE TEACHER 112,723 2.9 LAYSLA, RADERA TEACHER 112,724 2.9 LAYSLA, RADERA TEACHER 112,724 2.9 LAYSLA, RADERA TEACHER 113,646 1.9 LEGSATI, SARA DECUTIVE ASSISTANT 86,867 1.5 LEGGATI, SUSAN TEACHER 80,383 8.6 LEGGATI, SUSAN TEACHER 101,677 4.5 EIHMAR, EVERTHANN TEACHER 101,677 4.7 EIHMAR, CARRILE TEACHER 101,677 7.7 4.7 EIHMAR, CARRILL TEACHER 101,677 7.7 4.7 EERIMAN, DULL TEACHER 101,677 7.7 4.7 EERIMAN, DULL TEACHER 101,672 1.7 4.7	LAM, DEREK	TEACHER	102,450	-
LANCESPACARO TEACHER 12,84 3.59 1.20 1.				
LANDERY, CARDIL TEACHIER 112,364 3,889 LAWSON, NATALIE TEACHIER 76,888 -2 LAWSON, SCOTT DORIAN TEACHIER 112,721 239 LAYELI, AMDEKA TEACHIER 111,246 12 LAYELI, AMDEKA TEACHIER 113,055 1-3 LEE, ESSICA TEACHIER 13,055 1-5 LEERON, DEVON TEACHER 89,036 1-5 LEERAND, DEVON TEACHER 89,036 1-5 LEIMAN, DEVENY TEACHER 89,036 1-5 LEIMAN, DEVENY TEACHER 89,036 1-5 LEIMAN, DEVENY TEACHER 10,07 1-1 LEIMAN, DEVENY TEACHER 10,07 1-1 LEIMAN, DEVENY TEACHER 10,07 1-1 LERON, CARLEGE TEACHER 10,07 <td< td=""><td></td><td></td><td></td><td></td></td<>				
LAPMSSER, JUNEL TEACHER 91,982 - 1 LAWSON, KOTT DORAN TEACHER 113,734 23 LAWSON, SCOTT DORAN TEACHER 111,736 23 LER, DOLIOON TEACHER 111,736 23 LEF, COLIOON TEACHER 112,05 15 LESON, ARARN EXCUTIVE ASSISTANT 83,085 -2 LEGORT, SLAWA TESPRICES CORDINATOR 80,388 -2 LEGORT, SLAWA TESPRICES CORDINATOR 80,388 -1 LEGORT, SLAWA TESPRICES CORDINATOR 80,388 -1 LEGORT, SLAWA TEACHER 10,407 -1 LEGORT, SLAWA TEACHER 10,247 -1 LETERNAN, PULL SECRE TAY TREASURER & CPO 22,793 11,200 LETERNAN, TULL SECRE TAY TREASURER & CPO 122,793 11,200 LETERNAN, TULL TEACHER 10,240 -1 LETERNAN, TULL TEACHER 10,240 -1 LETERNAN, TULL TEACHER 10,240 -1 LETER				
LAWSON, SOTT DORAN TEACHER 112,731 239 LEY, DO HOON TEACHER 112,66				-
LEC, LADORON	LAWSON, NATALIE	TEACHER	76,888	-
LEL DO HOON				
IEL, ISSSICA TEACHER 11,065 15 LEFSON, RABRN EKCUTIVE ASSITANT 88,036 - LEFSON, LESONN TEACHER 80,038 - LEFGORT, SUSAN IF SERWICES COORDINATOR 80,038 - LEHOMAR, RABRE TEACHER 10,467 415 LEHORAND, JULIA SECRETARY TEACHER 10,407 - LEITERMAND, JULIA SECRETARY TEACHER 10,407 - LESURU, KEGNANE TEACHER 10,407 - LESURU, KRIGHANE TEACHER 10,407 - LELLERS, NATHALIE TEACHER 10,407 - LURON, BROWANE ELEMENTARY PRINCIPAL 113,574 - LUROY, DED A. TEACHER 10,532 - LURY, TODO A. TEACHER 10,532 - LONTE, LORIEL TEACHER 12,258 - MACGILUARY, CAMERON TEACHER 12,258 - MACGILUARY, CAMERON TEACHER 12,266 - MACGILUARY, CAMERON TEACH				
LESDAN, AREN SECUTIVE ASSISTANT 88,365 - LEFGANT, SUSON TE ACHER 80,36 - LEFGANT, SUSON TE ACHER 80,383 - LEHMAR, EVERY ANN TE ACHER 101,467 415 LEHMAR, CARRIE TEACHER 101,467 415 LETHERMAN, JUILA SECRETAW TREASURER & CFO 20,244 - LERDUK, CARLIEGH TEACHER 10,240 - LETSURL, MEGHANE TEACHER 10,240 - LITTLE, RISTEN TEACHER 102,407 - LUND, DOTOR TEACHER 115,757 31 LOYCTOR TEACHER 109,771 - LOWER, RYAN TEACHER 100,771 - LOWER, STANDAR TEACHER 102,012 - MACDIANA, SARAHI TEACHER 102,012 - MACGILVARY, CAMEON TEACHER 103,407 - MACGILLAR, CARRIER 102,407 - MACGILLAR, CAMEON TEACHER 103,407 -	•			
IEFEALD, DEVON				
LEMBAR, REVERLY ANN TEACHER 31,467 415 LEMERMAN, DALA SCRETARN TEASURER & CFO 223,793 11,200 LESTERMAN, DALA SCRETARN TEASURER & CFO 223,793 11,200 LESTUAL, MEGIAN E TEACHER 10,457				-
LEHMAN, CARRIE TEACHER 10.467 413.00 LERGINZ, CARLEIGH TEACHER 17.26 - LERGINZ, CARLEIGH TEACHER 17.26 - LESSEUR, MEGHANE TEACHER 17.26 - LESSEUR, MEGHANE TEACHER 17.275 - LUTHE, (INSTEIN TEACHER 19.374 - LOW TOR TEACHER 19.371 - LOW TOR TEACHER 19.371 - LOWING TEACHER 19.532 - LOWING, TORDA TEACHER 19.548 - LUND, TORDA TEACHER 12.012 - LUND, TORDA TEACHER 12.012 - LUND, TORDA TEACHER 15.047 - LUND, TORDA TE	LEGGATT, SUSAN	IT SERVICES COORDINATOR	80,383	65
LETEROLYC. CRAILECH SECRELARY TEASURER & CFO 223,793 11,200 LESBUR, MEGHANE TEACHER 102,407 LERSEN, MEGHANE TEACHER 102,407 LILTER, INSTEIN TEACHER 102,324 LLEWES, NATHAUE TEACHER 113,574 LLOYO, MECOR TEACHER 102,522 LOYO, WCTOR TEACHER 107,275 LOWER, RYAN TEACHER 102,532 LORIE, LORIE, RYAN TEACHER 102,532 LUND, TODDA TEACHER 105,407 MACCONALD, SARAH TEACHER 105,407 MACGRILLMARY, CAMERON TEACHER 105,407 MACKINAL, BRITTANY TEACHER 105,407 MACKINAL, BRITTANY TEACHER 101,915 MACKINAL, SARAHA TEACHER 101,915 MALEDY, CATTERENE TEACHER 101,915 MASCOE, STEPHANIE ANI LOUIS				
LERDUK, CARLEIGH TEACHER 72,64 - LESSEUR, MEGNEN TEACHER 10,2407 - LESSEUR, MERCHANE TEACHER 13,574 - LLERES, NATHAUE 113,574 - LOW COR TEACHER 157,275 - LOW COR TEACHER 102,332 - LORNER, RYAN TEACHER 109,771 - LORITE, LORELE TEACHER 10,532 - LORITE, LORELE TEACHER 10,547 - LORITE, LORELO TEACHER 112,012 - LORITE, LORELO TEACHER 112,012 - MACCONALD, SARAH TEACHER 10,547 - MACCONALD, SARAH TEACHER 10,547 - MACCONALD, SARAH TEACHER 10,547 - MACCONALD, SARAH TEACHER 10,406 - MACCONALD, SARAH TEACHER 10,406 - MACCONALD, SARAH TEACHER 10,404 - MACCONALD, SARAH				
LESTURA MEGHAN E TEACHER 10,407				
LITTLE, IMPSTEN TEACHER 13,574				-
LIERES, NATHALIJE TEACHER 113,736 -3 LOVYLOR TEACHER 102,532 -3 LOEWEN, RYAN TEACHER 102,732 -7 LORING, IDRELI TEACHER 102,712 -2 LOND, TODD A. TEACHER 112,565 -2 MACDONALD, SARAH L TEACHER 112,565 -2 MACCIMAL, CAMERON TEACHER 112,366 -2 MACCILLUARY, CAMERON TEACHER 103,607 -2 MACKIAM, BRITTANY TEACHER 109,15 -2 MARCHAM, BRITTANY TEACHER 109,15 -2 MARIBLEZ, STIMA LEMENTARY PRINCIPAL 18,808 1,24 MALEDY, CATHERINE TEACHER 10,915 -2 MARTINEZ, STIMA TEACHER 80,019 -7 MARTINEZ, STIMA TEACHER 33,436 -4 MARTINEZ, STIMA TEACHER 76,739 -2 MARTINEZ, STIMA TEACHER 10,626 -7,417 MALEDY, CATHERINE TEACHER <				_
LO, WETOR TEACHER 102,532 - LORWEN, NYAN TEACHER 109,71 - LORTIE, LORELEI TEACHER 198,148 - LUND, TODD A. TEACHER 125,852 - MACDONALD, SARAH L TEACHER 105,407 - MACCIAM, SRITTANY TEACHER 112,012 - MACKIAM, BRITTANY TEACHER 100,401 - MAGRATH, LAURA ANN TEACHER 100,915 - MARIENY, CATHERINE TEACHER 101,915 - MASHALL, STRINA TEACHER 101,915 - MASHALL, SARAH A.A TEACHER 80,019 - MASHALL, STRINA TEACHER 112,346 - MCLER, STRINA TEACHER 112,361 -				-
LOPEN, NYAN TEACHER 109,71	LLOYD, BREANNA FAYE	ELEMENTARY PRINCIPAL	157,275	31
LORTIEL LORELEI TEACHER 99,148				-
LUND, TODD A TEACHER 112,012 - MA, GARY TEACHER 125,852 - MACDONALD, SARAH L TEACHER 105,407 - MACGILLIVARY, CAMERON TEACHER 112,306 - MACKLAM, RITTANY TEACHER 101,40 - MACKRATH, LAURA ANN ELEMENTARY PRINCIPAL 158,088 1,341 MAHLODI KASHAIN, PARNAZ TEACHER 10,1915 - MALEDY, CATHERINE TEACHER 38,346 - MARISHAL, SARAH A.A TEACHER 80,019 - MARSHAL, SARAH A.A TEACHER 80,019 - MARSHAL, SARAH A.A TEACHER 80,019 1,436 MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,626 7,417 MASCOE, STEPHANIE ANN LOUISE TEACHER 18,093 1,336 MAZHARI, SORAYA TEACHER 111,614 - MCOLONALD, STEPHANIE L TEACHER 111,614 - MCOSAWA, TODD EDWARD TEACHER 12,02 - <				-
NA, GARY TEACHER 125,852 - MACDONALD, SARAH L TEACHER 105,407 - MACGILLARY, CAMERON TEACHER 105,407 - MACKIAM, BRITTANY TEACHER 80,440 - MACKIAM, BRITTANY TEACHER 80,440 - MARGATH, LAIRAR ANN ELEMENTARY PRINCIPAL 159,15 - MARIBOY, CATHERINE TEACHER 101,915 - MARSHALL, SARAH A.A. TEACHER 80,019 - MARTINEZ, STINA ELEMENTARY PRINCIPAL 137,439 1,463 MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,62 7,471 MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,62 7,417 MASCOE, STEPHANIE AN LOUISE DIRECTOR OF HUMAN RESOURCES 200,62 7,417 MALCONALD, STEPHANIE AN LOUISE DIRECTOR OF HUMAN RESOURCES 200,62 7,417 MCACHANT, MERCATAL TEACHER 112,316 -2 MCCOANDLD, STEPHANIE A. TEACHER 112,316 -2 MCCOANDL				-
MACDONALD, SARAH I TEACHER 112,306				-
MACKAM, BRITTANY TEACHER 80,40 1-3 MAGRATH, LAURA ANN ELEMENTARY PRINCIPAL 158,088 1,34 MALEOV, CATHERINE TEACHER 101,915 2- MALEOV, CATHERINE TEACHER 83,436 0.7 MARSHALL, SARAH AA. TEACHER 80,019 0.0 MARSHALL, SARAH AA. TEACHER 30,439 1,463 MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,626 7,417 MAUKONEN, KRISTIN TEACHER 88,093 1,366 MAZHARI, SORAYA TEACHER 88,093 1,366 MCALEN, STEWART J TEACHER 111,216 -2 MCODNALD, STEPHANIE L TEACHER 111,216 -2 MCGARTH, CHANTELLE TEACHER 112,316 -2 MCGGWAN, JULIA TEACHER 98,362 -2 MCGGWAN, TODO EDWARD TEACHER 120,344 -2 MCGGWATH, CHANTELLE TEACHER 92,959 -2 MCGRATH, CHANTELLE TEACHER 92,95 -2				-
MAGRATH, LAURA ANN ELEMENTARY PRINCIPAL 158,088 1,341 MAHLODI KASHANI, PARNAZ TEACHER 101,915	MACGILLIVARY, CAMERON	TEACHER	112,306	-
MAHLOOJI KASHANI, PARNAZ TEACHER 101,915 - MALEDY, CATHERINE TEACHER 83,436 - MARSHALL, SARAH AA TEACHER 80,019 - MARTINEZ, STINA ELEMENTARY PRINCIPAL 137,439 1,463 MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 206,626 7,417 MALZHARI, SORAYA TEACHER 75,385 - MCALLEN, STEWART I. TEACHER 1112,161 - MCODINALD, STEPHAMBL I. TEACHER 111,614 - MCOGWAN, JULIA TEACHER 95,534 - MCGGWAN, TODD EDWARD TEACHER 95,534 - MCGGWAN, TODD EDWARD TEACHER 120,384 - MCGRATH, CHANTELLE TEACHER 120,384 - MCGRATH, GREHAN TEACHER 120,384 - MCINTYRE, TAYLOR TEACHER 92,959 - MCILEDR, RYLEY TEACHER 130,490 - MCLEDR, RYLEY TEACHER 130,490 - M	MACKLAM, BRITTANY			-
MALEDY, CATHERINE TEACHER 38,436 - MARSHALL, SARAH A.A. TEACHER 80,019 - MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,626 7,417 MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,626 7,417 MAUKONEN, KRISTIN TEACHER 112,316 - MCALLEN, STEWART J. TEACHER 112,316 - MCDONALD, STEPHANIE L. TEACHER 111,614 - MCDONALD, STEPHANIE L. TEACHER 16,739 - MCGOWAN, TOD EDWARD TEACHER 95,534 - MCGOWAN, TOD EDWARD TEACHER 95,534 - MCGRATH, CHANTELLE TEACHER 98,362 - MCGUINNESS-GILL, MEGHAN TEACHER 120,364 - MCGUINNESS-GILL, MEGHAN TEACHER 90,79 <td< td=""><td></td><td></td><td></td><td>1,341</td></td<>				1,341
MARSHALL, SARAH A.A. TEACHER 80,019 - MARTINEZ, STINA ELEMENTARY PRINCIPAL 137,499 1,46 MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,62 7,417 MALOR, KRISTIN TEACHER 75,385 - MCALLEN, STEWART J. TEACHER 112,316 - MCODANAIO, STEPHANIE L. TEACHER 111,614 - MCCALLEN, STEWART J. TEACHER 111,614 - MCGOWAN, JODE DEWARD TEACHER 95,534 - MCGGWAN, TODD EDWARD TEACHER 98,362 - MCGRATH, PETER 114,144 1,106 MCGGUINNESS-GILL, MEGHAN TEACHER 120,384 - MCGUINNESS-GILL, MEGHAN TEACHER 120,384 - MCKITTEICK, TAYLOR TEACHER 120,384 - MCKITTEICK, TAYLOR TEACHER 190,793 - MCLEAN, TUCKER TEACHER 180,909 - MCLEAN, TUCKER TEACHER 110,490 - MCLEAN, T				-
MARTINEZ, STINA ELEMENTARY PRINCIPAL 137,439 1,463 MASCOG, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,626 7,417 MAUKONEN, KRISTIN TEACHER 75,385 - MAZHARI, SORAYA TEACHER 112,316 - MCDIALLEN, STEWART J. TEACHER 112,316 - MCDONALD, STEPHANIE L. TEACHER 111,614 - MCDONALD, STEPHANIE L. TEACHER 76,739 - MCGOWAN, TODD EDWARD TEACHER 95,534 - MCGGATH, HANTELLE TEACHER 95,534 - MCGRATH, BETER IT MANAGER 144,144 1,006 MCGRATH, BETER IT MANAGER 144,144 1,106 MCGRATH, BETER TEACHER 120,384 - MCGRATH, BETER TEACHER 120,384 - MCGRATH, BETER TEACHER 120,389 - MCGRATH, BETER TEACHER 120,389 - MCILERA, TAYLOR TEACHER 19,295 - M	·			
MASCOE, STEPHANIE ANN LOUISE DIRECTOR OF HUMAN RESOURCES 200,626 7,417 MAUKONEN, KRISTIN TEACHER 75,385 MAZHARI, SORAYA TEACHER 112,316 MCDONALD, STEWART J. TEACHER 111,614 MCDONALD, STEPHANIE L. TEACHER 111,614 MCGOWAN, TODD EDWARD TEACHER 95,534 MCGRATH, CHANTELLE TEACHER 98,362 MCGRATH, PETER IT MANAGER 144,144 1,106 MCGRATH, PETER IT MANAGER 120,384 MCINTYRE, TAYLOR TEACHER 92,959 MCKITTRICK, TAYLOR TEACHER 99,713 MCKITTRICK, TAYLOR TEACHER 99,713 MCLEOD, RYLEY ELEMENTARY VICE PRINCIPAL 134,940 MEL, TEACHER 110,522 MELDRUM, ADMY TEACHER 111,514 MELDRUM, ROBERT GREGORY TEACHER 102,401				
MAZHARI, SORAYA TEACHER 1,336 MCALLEN, STEWART J. TEACHER 112,316 - MCDONALD, STEPHANIE L. TEACHER 111,614 - MCGOWAN, TODD EDWARD TEACHER 95,534 - MCGGAWI, CHANTELLE TEACHER 98,362 - MCGRATH, PETER 11 MANAGER 144,144 1,106 MCGRUINNESS-GILL, MEGHAN TEACHER 99,362 - MCINTYRE, TAYLOR TEACHER 99,793 - MCKITTRICK, TAYLOR TEACHER 99,713 - MCLEAN, TUCKER 120,384 - - MCLEAN, TUCKER 164,949 - - MCLEAN, TUCKER TEACHER 99,713 - MCLEAN, TUCKER TEACHER 99,713 - MCLEAN, TUCKER TEACHER 111,614 - MCLEAN, TUCKER TEACHER 111,614 - MCLEAN, TUCKER TEACHER 111,614 - MEE, TIMOTHYJ TEACHER 113,50 118 <td></td> <td></td> <td></td> <td></td>				
MCALLEN, STEWART J. TEACHER 112,316 - MCDONALD, STEPHANIE L. TEACHER 111,614 - MCGAW, JULIA TEACHER 16,739 - MCGOWAN, TODD EDWARD TEACHER 95,534 - MCGRATH, CHANTELLE TEACHER 98,362 - MCGRATH, CHANTELLE TEACHER 144,144 1,006 MCGUINNESS-GILL, MEGHAN TEACHER 120,384 - MCGUINNESS-GILL, MEGHAN TEACHER 39,959 - MCKITTRICK, TAYLOR TEACHER 80,079 - MCLEAN, TUCKER TEACHER 99,713 - MCLEAN, TUCKER TEACHER 99,713 - MCLEOD, RYLEY ELEMENTARY VICE PRINCIPAL 111,614 - MCLEDUM, ROBOKS TEACHER 111,614 - MEE, TIMOTOTHY TEACHER 102,401 - MELDRUM, AMY TEACHER 102,401 - MELDRUM, ROBERT GREGORY TEACHER 19,679 - MENDES, NATALIE 12	MAUKONEN, KRISTIN	TEACHER	75,385	-
MCDONALD, STEPHANIE L. TEACHER 111,614 - MCGAW, JULIA TEACHER 76,739 - MCGOWAN, TODD EDWARD TEACHER 95,534 - MCGORATH, CHANTELLE TEACHER 98,362 - MCGRATH, PETER IT MANAGER 144,144 1,106 MCGRATH, DEFLAMEGHAN TEACHER 120,384 - MCINITYRE, TAYLOR TEACHER 92,959 - MCKITTRICK, TAYLOR TEACHER 80,079 - MCLEOD, RYLEY TEACHER 99,713 - MCLEOD, RYLEY ELEMENTARY VICE PRINCIPAL 134,940 - MED, TIMOTHY J TEACHER 111,614 - MELDRUM, ADAY TEACHER 111,335 118 MELDRUM, ROBERT GREGORY TEACHER 102,401 - MELDRUM, ROBERT GREGORY TEACHER 102,401 - MESHI, MEGAN TEACHER 108,391 - MESHI, MEGAN TEACHER 108,391 - MESHI, MCELE, MILLE TEAC				•
MCGAW, JULIA TEACHER 76,739 - MCGOWAN, TODD EDWARD TEACHER 95,534 - MCGRATH, CHANTELLE TEACHER 95,534 - MCGRATH, PETER IT MANAGER 144,144 1,106 MCGUINNESS-GILL, MEGHAN TEACHER 120,384 - MCINTYRE, TAYLOR TEACHER 99,713 - MCLEAN, TUCKER TEACHER 99,713 - MCLEOD, RYLEY ELEMENTARY VICE PRINCIPAL 134,940 - MCLEOD, RYLEY ELEMENTARY VICE PRINCIPAL 113,490 - MELDRUM, AMY TEACHER 105,232 - MELDRUM, AMY TEACHER 105,232 - MELDRUM, ROBERT GREGORY TEACHER 101,335 118 MENDES, NATALIE ELEMENTARY VICE PRINCIPAL 142,649 201 MESHI, MEGAN TEACHER 79,679 - MESHI, MEGAN TEACHER 19,779 - MESHI, MEGAN TEACHER 91,779 - MILLAR, EMILY C				-
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MCINTYRE, TAYLOR TEACHER 92,959 - MCKITTRICK, TAYLOR TEACHER 80,079 - MCLEAN, TUCKER 154,04ER 99,713 - MCLEOD, RYLEY ELEMENTARY VICE PRINCIPAL 134,940 - MCNIVEN, BROOKS TEACHER 111,614 - MEE, TIMOTHY J TEACHER 110,523 - MELDRUM, AMY TEACHER 102,401 - MELDRUM, ROBERT GREGORY TEACHER 102,401 - MENDES, NATALIE ELEMENTARY VICE PRINCIPAL 142,649 201 MENDES, CASSANDRA TEACHER 79,679 - MESHI, MEGAN TEACHER 108,391 10 METCALFE, MICHELLE TEACHER 108,391 10 MILLARE, RHONETTE TEACHER 113,779 - MILLER, EMILY C ELEMENTARY VICE PRINCIPAL 138,755 - MILLHOUSE, CHRISTIA G TEACHER 111,476 3 MIRMIRAN, SIAMMAK TEACHER 12,893 1,893 MONIZ, CHRIS	MCGRATH, PETER	IT MANAGER	144,144	1,106
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MENDES, NATALIE ELEMENTARY VICE PRINCIPAL 142,649 201 MENEZES, CASSANDRA TEACHER 79,679 - MESHI, MEGAN TEACHER 78,926 - METCALFE, MICHELLE TEACHER 108,391 10 MILLARE, RHONETTE TEACHER 91,779 - MILLER, EMILY C ELEMENTARY VICE PRINCIPAL 138,755 - MILLHOUSE, CHRYSTA G TEACHER 111,476 3 MIRANDA AGUILAR, FERNANDO TEACHER 84,770 - MIRMIRAN, SIAMAK TEACHER 112,316 121 MONIZ, CHRISTINA TEACHER 78,645 1,893 MOONEY, HALEY TEACHER 79,544 - MORLEY, PAIGE TEACHER 78,628 -				118
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MIRMIRAN, SIAMAK TEACHER 112,316 121 MONIZ, CHRISTINA TEACHER 78,645 1,893 MOONEY, HALEY TEACHER 79,544 - MORLEY, PAIGE TEACHER 78,628 -	·			3
MONIZ, CHRISTINA TEACHER 78,645 1,893 MOONEY, HALEY TEACHER 79,544 - MORLEY, PAIGE TEACHER 78,628 -				- 131
MOONEY, HALEY TEACHER 79,544 - MORLEY, PAIGE TEACHER 78,628 -				
MORLEY, PAIGE TEACHER 78,628 -				
MOROZ, DAVID R. TEACHER 112,377 10				-
	MOROZ, DAVID R.	TEACHER	112,377	10



NAME	POSITION	REMUNERATION	EXPENSES
MORTON, LINDSAY	ELEMENTARY VICE PRINCIPAL	144,390	42
MORVARID, MAHTAB	TEACHER	103,711	235
MURRAY, JENNIFER	TEACHER	112,218	-
MUSELIUS, MATTHEW C	TEACHER	102,538	10
MUTHANNA, JEFFREY	TEACHER	93,768	-
NAAMI, AHMED	TEACHER	112,532	-
NEACS, CARMEN	TEACHER	118,532	415
NEEDHAM, CATHERINE	TEACHER	86,573	23
NESBITT, TARA A NEUFELD, TREVOR W	TEACHER TEACHER	109,818 84,312	-
NG, CLAUDIA	TEACHER	112,268	-
NGUYEN-IRISH, HAI T	TEACHER	111,758	-
NICHOLSON, STEVEN W.	TEACHER	113,255	-
NICOLSON, SARA	TEACHER	81,514	-
OANCEA, MARIA-LIGIA	TEACHER	109,646	146
OBECK, CHRISTIAN	TEACHER	112,316	-
O'BRIEN, BRIGITTE	TEACHER	113,198	-
O'CONNOR, REBECCA CLARE	TEACHER	89,532	-
OHLHAUSER, JENNIFER M	ELEMENTARY VICE PRINCIPAL	137,439	1,232
OLSON, KRISTY ANNE	TEACHER	112,314	214
PAGE-NEWMAN, NICOLE L	TEACHER	112,798	512
PAGET, CHRISTINE	TEACHER	112,173	-
PALFFY, NANCY PANG, NATALIE	TEACHER TEACHER	89,734 85,007	-
PAQUIN, HUGO	TEACHER	85,007 84,991	-
PAQUIN, JULIE	TEACHER	87,985	_
PARACKAL, MARY	DISTRICT VICE PRINCIPAL	137,439	195
PARKER, BEN	TEACHER	80,046	-
PARKER, KATE	TEACHER	76,738	-
PARKER, LISA	TEACHER	78,209	-
PARR, NINA J	TEACHER	112,409	-
PARSLOW, CHRISTOPHER	ELEMENTARY VICE PRINCIPAL	142,649	-
PASTERNAK, AMANDA	TEACHER	90,352	10
PATERSON, RUSSELL J.	TEACHER	113,586	50
PETERSON, REBECCA	TEACHER	88,976	27
PETERSON, VANESSA	TEACHER FLENTARY VICE PRINCIPAL	112,148	10
PHILIP, ALYSHA	ELEMENTARY VICE PRINCIPAL TEACHER	142,665	56
PIERCE, ALISON ELIZABETH PLA, JULIE	TEACHER	120,606 109,640	- 27
PLANT, ANDREW	TEACHER	109,681	-
POWER, MAGGIE GRACE	TEACHER	86,172	-
PRICE, STEPHEN	TEACHER	99,843	-
PRINS, MICHAL	TEACHER	93,916	10
PROUT, KATHLEEN JANE	TEACHER	82,043	-
PRUNER, LEANNE S.	TEACHER	112,777	36
PUGLIESE, MATTHEW JOSEPH	TEACHER	99,900	-
RADCLIFFE, JENNIFER	TEACHER	112,366	-
RANDALL, KENT TODD	TEACHER	112,360	-
RATZ, CATHERINE	ELEMENTARY PRINCIPAL	162,527	278
RAUH, STEPHEN	SECONDARY PRINCIPAL	171,200	95
RAW, GRAHAM P. REEMEYER, ALANA	TEACHER TEACHER	110,939 102,575	-
REID, NICOLE DAWN	TEACHER	119,813	_
RICE, AMY	TEACHER	112,316	-
RICHARDSON, JESSICA	ELEMENTARY VICE PRINCIPAL	142,665	129
RICHARDSON, MICHAEL	TEACHER	112,278	-
RICHARDSON, TAYLOR ANNE	TEACHER	77,014	-
RICKARD, SCOTT	TEACHER	118,379	-
RINFRET, DONNA	TEACHER	102,371	60
RISPIN, KEITH	TEACHER	83,008	-
ROBERTSON, MEAGHAN	TEACHER	102,535	-
ROBINSON, MAIA	TEACHER	80,666	-
ROBSON, MATTHEW	TEACHER	95,849	-
ROCHFORT, ERIN E	TEACHER	112,268	23
RODAS, TARA	TEACHER TEACHER	112,069	3,026
ROPER, MEGAN KRISTINE ROS, ROBERT	TEACHER TEACHER	102,913 107,870	-
ROSS, CANDACE L	TEACHER	110,364	-
1000, CANDAGE E	TEACHEN	110,304	-



NAME	POSITION	REMUNERATION	EXPENSES
ROSS, EMILY	TEACHER	81,358	_
ROUGHLEY, MEGAN	TEACHER	88,147	-
ROWLEY, REBECCA	VICE PRINCIPAL, INTERNATIONAL PROGRAMS	150,257	34,350 *
RUIZ MCDOUGALL, CLAUDIA MARCEL	HUMAN RESOURCES ASSISTANT	78,108	937
RUST, MEGAN	TEACHER	77,446	-
SAATCHI, JASMINE	TEACHER	75,918	-
SAMSON, ROLAND A.	TEACHER	110,317	-
SANDOR, ELISABETH	TEACHER	85,945	-
SAWYER, HILLARY MORGAN	TEACHER	99,068	-
SCHESKE, CAITLIN	TEACHER	75,021 76,140	-
SCHROOTS, ELENA SCHWARTZ, KATE G	TEACHER TEACHER	98,734	10
SCHWARTZ, RATE G SCHWARZ, ANGELA	TEACHER	113,534	-
SEATON, JAMES	TEACHER	112,356	_
SEDGWICK, BEATRIZ	TEACHER	102,761	-
SELZER, JESSICA P	TEACHER	119,779	-
SEO, MARTINA-MARIA H	TEACHER	89,770	712
SEWARD, SUZANNE	TEACHER	102,911	-
SHERRI, DANA	TEACHER	93,864	-
SHORTALL, SANDRA-LYNN	ASSISTANT SUPERINTENDENT	196,325	11,624
SICKAVISH, KRISTIN	TEACHER	112,173	-
SIDHU, INDERJIT	TEACHER	112,220	-
SIDIROPOULOS, ANTHYA	TEACHER	79,607	-
SLATER, SCOTT	ELEMENTARY PRINCIPAL	162,527	52
SMITH, BRIAN	TEACHER	112,173	10
SOMMERS, LINDSAY G.	TEACHER	109,962	-
SON, MARK JAE-HO	MANAGER OF PURCHASING & TRANSPORTATION	102,932	1,166
SOUTHAM, SONIA	TEACHER	109,955	11
SPICER, EMILY Y STAPLES, SHAWNAH	TEACHER TEACHER	89,701 109,728	20
STEAD, TREVOR	TEACHER	109,771	-
STEFANON, MORENO	TEACHER	94,543	_
STEPHENSON, JENNIFER CHRISTINE	TEACHER	110,364	-
STEVENS, PAULA	TEACHER	102,488	-
STODDART, DAN C.	TEACHER	112,731	363
STREET, RUSSELL	DIRECTOR OF FACILITIES	163,515	-
STUART, LAURA M	TEACHER	91,764	-
STURGESS, SYLVIE ELAINE	TEACHER	109,724	-
SUDERMAN, EDWARD	TEACHER	112,140	-
SULLIVAN, CARMEN N	TEACHER	94,104	-
SUN, ELAINE	TEACHER	101,720	-
TABONE, AMANDA	TEACHER	78,801	-
TAKAHASHI, JULIE	TEACHER	102,530	-
TAM, RODANILLA KING LAI	TEACHER	109,755	-
TANFARA, CRYSTAL	SECONDARY VICE PRINCIPAL	150,257	1,011
TAYLOR, PATRICIA ELLEN	TEACHER	116,549	-
THIEL, AMORY	TEACHER	94,949	- 1 F69
THIESSEN, LENA THOMAS, JARRED	TEACHER MANAGER OF FACILITIES	112,310 110,539	1,568 -
THOMAS, JAKKED THOMPSON, BRITTNI	TEACHER	87,678	2,154
THOMSON, GARTH F.	SECONDARY VICE PRINCIPAL	150,257	196
THUREAU, ALEXANDRA G	TEACHER	98,174	-
TOBIN, DEBORAH L	ELEMENTARY VICE PRINCIPAL	145,706	-
TOWERS, JENNIFER	SECONDARY VICE PRINCIPAL	146,574	22
TOWNE, AMANDA	TEACHER	108,084	-
TRASK, MATTHEW BURTON	TEACHER	112,731	239
TROUSDELL, LILIAN	TEACHER	80,326	-
TUSTIN, LAUREN	TEACHER	80,344	-
ULINDER, LISA J.	TEACHER	111,065	-
VAN SCHOUWEN, VICTORIA C	TEACHER	102,575	-
VAZIRI, FIROUZEH	TEACHER	112,364	-
VIRAG, ZOLTAN	TEACHER	112,173	-
VIRJEE, REHANA	TEACHER	115,863	-
VISONA, HEIDY	TEACHER	101,748	-
VISSER, DUANE	TEACHER	102,271	-
VU, LILY	TEACHER	112,316	-
WALKER, JAYNE L	TEACHER	111,055	455 125
WALTON, CATHERINE	TEACHER	112,173	125



NAME	POSITION	REMUNERATION	EXPENSES
WANLESS, DIANNE L.	TEACHER	103,039	_
WARD, JANICE LINDSAY	TEACHER	89,195	_
WATSON, HAYLEY A	TEACHER	102,532	_
WELLSBY, STEPHEN	TEACHER	118,901	239
WIGHTMAN, BRETT	TEACHER	75,649	-
WIGLEY, CHANTALLE	TEACHER	118,875	10:
WILLIAMS, HANNAH	ELEMENTARY VICE PRINCIPAL	137,337	15
WILLMS, LINDSAY ELIZABETH	TEACHER	112,268	_
WILSON, CARI J.	DISTRICT VICE PRINCIPAL	137,337	16
WING, JASMINE	TEACHER	94,187	-
VINSTONE, LARA	TEACHER	115,003	-
WOODWORTH, ANDREA	TEACHER	76,851	-
WORBETS, ALANA J	TEACHER	116,690	-
/IOLDASSIS, MARIA	TEACHER	118,186	83
ORKE, KRISTI	TEACHER	81,874	-
'U, ANDREA	TEACHER	82,381	-
, JOY	TEACHER	97,690	9
/URKOWSKI, TRICIA C	ELEMENTARY VICE PRINCIPAL	114,167	_
AMBON, PERINO	TEACHER	100,359	-
ZANDVLIET, VANESSA	TEACHER	115,003	1
ANROSSO, KARINA M	TEACHER	110,866	1
ERBE, WARREN M	ELEMENTARY PRINCIPAL	162,527	4
IELINSKI, TARA GILLIAN	ELEMENTARY PRINCIPAL	162,527	4,83
IMMERMAN, DAVID J	TEACHER	110,631	
ZUROWSKI, DANIELLE	TEACHER	90,201	2
Total Employees > \$75,000		44,364,330	258,40
otal Employees =< \$75,000		26,193,565	44,58
Total Elected Officials		133,243	1,79
Fotal Remuneration and Expenses		\$ 70,691,138 \$	304,78



Statement of Severance Agreements

There were no severance agreements made between School District No. 45 (West Vancouver) and its non-unionized employees during fiscal year ended June 30, 2025.



VENDOR NAME	AMOUNT
A&G SUPPLY LTD	\$ 103,363
A MOVEABLE FEAST	26,612
ABELL PEST CONTROL INC	26,539
ADAM, ANDREW & CAROLINE	28,784
AIR CANADA	35,402
ALLIED PLUMBING HEATING & AIR	561,434
AMAZON	235,315
AMERICAN AIR	27,607
APPLE CANADA INC	66,067
BABAEI, MOJGON & FAZLALI, MOHA	28,000
BARTLE & GIBSON CO. LTD.	62,363
BC AGRICULTURE IN CLASSROOM	46,900
BC AIR FILTER LTD	25,590
BC CENTRE FOR ABILITY	80,579
BC ELECTRICAL SERVICES LTD	47,870
BC FERRIES	28,617
BC HYDRO	488,544
BC SCHOOL TRUSTEES ASSOCIATION	53,221
BC TEACHERS FEDERATION	48,004
BLACKTUSK FIRE & SECURITY INC	197,494
BOLESLAWSKY, PIA	27,593
BOSTON PIZZA	26,854
BRIGHT CAN-ACHIEVE LIMITED	29,906
BUNT & ASSOCIATES ENGINEERING	31,395
CANSTAR RESTORATIONS LP	67,808
CARTER, NADINE AND JAY	28,000
CDW CANADA	451,315
CHI, CHRISTINE & TSENG, ROBERT	36,920
CLINE, DANA & SIMONCIC, PAVOL	28,663
CORNELIA FINE TACOS	54,672
CORPORATE TRAVELLER	29,964
COSTCO	47,486
CURTIS PAVING ENTERPRISES INC	46,076
MUNICIPAL PENSION PLAN	1,324,973
TEACHERS' PENSION PLAN	5,806,202
DISTRICT OF WEST VANCOUVER	958,655
DEANNA DE VITA	44,799
DENBOW	51,313



VENDOR NAME	AMOUNT
DESJARDINS INSURANCE	165,626
DE VAZ, SHIVANTHA AND NORIE	28,750
DHILLON BROS PAVING LTD	25,216
DR. LINDA MAMER	25,480
EMCO CORPORATION	32,508
ENVISION IMPROVEMENTS	230,772
ERIN KRISTI CRAWFORD	52,500
FADAVI, ENSEIH	28,810
FARGO COACH LINES LTD.	25,200
FAST-TRACK FLOORS LTD.	118,070
FIRSTCANADA ULC	695,255
FORT MODULAR INC.	247,849
FORTIS BC - NATURAL GAS	425,856
GANTSEVICH SPORTS INC	181,797
GARAVENTA (CANADA) LTD.	26,226
GEMINI FOODS SERVICES LTD	39,788
GPH MECHANICAL	81,165
GRAND & TOY OFFICE PRODUCTS	44,706
GROWING CITY URBANECO ENT	136,515
GUARD ME INTERNATIONAL INSURANCE	39,059
HARVARD INDUSTRIES LTD.	77,258
HIND, RYOKO OR ANTHONY	28,000
HOME DEPOT	26,271
HOPE INNOVATIONS	37,496
HORIZON GROCERY	46,431
ICBC	36,379
IDESIGN 365	146,361
IMPERIAL DADE CANADA INC	95,770
IMPROVING WINNIPEG INC.	28,350
INMAN, HEIDI	28,832
INSIDE PERFORMANCE BASEBALL	55,935
INTERNATIONAL BACCALAUREATE ORG	45,824
IREDALE ARCHITECTURE	918,757
IRON DOG BOOKS	35,501
JANSEN KILAMA	29,140
JAPIASSU, RACHEL & DANIEL	29,650
JMJ EAGLE TECH LTD	29,981
JORGENSEN, LONE & LARS	37,800
KERSHAW, ALEX & GEOFF	28,930
KEVGROUP	89,221
KIM, MIN KU AND SUN YOUNG	43,444
KING (SCOTT), TERRI	26,266
KODAK, LORI & PARKER, GRANT	29,860



VENDOR NAME	AMOUNT
KONICA MINOLTA BUSINESS SOLUTIONS	102,963
KPMG	43,817
LEGGE, ANNAMARIA	32,300
LIONS GATE GLASS & SCREENS LTD	49,324
LIU, GANXIN AND QI, YAN	29,623
LONG VIEW SYSTEMS CORPORATION	45,487
M.L. PETERSON HARDWOOD FLOOR	33,941
MACKENBACH, BETTINA & MORGAN	29,582
MARGOT WRIGHT	29,993
MENEGUZZI, PAMELA OR CRAIG	25,326
MICROSOFT	25,210
MIELE, PETER & ANNE	29,800
MILLS OFFICE PRODUCTIVITY	42,694
MINISTER OF FINANCE - EHT	1,346,967
MINISTER OF FINANCE - MSP INTERNATIONAL	250,425
MINISTRY OF ENVIRONMENT AND CLIMATE ACTION	45,176
MODERN DRAINAGE LTD.	137,136
NATURAL POD SERVICES INC.	134,289
NORTH CONSTRUCTION LTD.	91,093
NORTH SHORE SECONDARY SCHOOLS'	46,000
NORTHERN COMPUTER	49,068
NUQO MODULAR INC.	5,118,950
PACIFIC BLUE CROSS	2,851,709
PAYAM SHAYAN AND SHOHREH MIRZA	29,623
PEAK CONCRETE DESIGN LTD	28,056
PEARSON EDUCATION CANADA	33,430
PEBT IN TRUST	1,099,859
PINNACLE HOTEL	31,846
PLE PAINTING	87,019
POWERSCHOOL CANADA ULC	240,894
PRESTO CATERING	29,226
PROSTOCK ATHLETIC GROUP	73,086
QUIRKE, SHARON	42,870
RAM MECHANICAL LTD.	278,442
REAL CDN SUPERSTORE	25,514
RECEIVER GENERAL FOR CANADA	4,235,464
REDCLIFF RENOVATIONS LTD	42,593
RICHMOND ELEVATOR MAINTENANCE	37,431
RICOH CANADA INC.	187,311
ROPER GREYELL LLP	30,962
ROYAL BANK	151,427
SAFEWAY	25,305



VENDOR NAME	AMOUNT
SAPPHIRE SOUND INC.	317,230
SAVE-ON-FOODS	58,774
SIGNIA CONSTRUCTION LTD	45,413
ANNA AND TONY SLIVINSKI	28,850
SMCN CONSULTING INC	34,230
SOFTCHOICE CANADA CORP	114,081
SOMATIC HVAC SOLUTIONS LTD.	166,282
SOMERSET EQUIPMENT FINANCE LTD	282,655
STAPLES PROFESSIONAL INC.	127,445
SUBWAY	36,280
SUPER SAVE ENTERPRISES LTD	28,128
TELUS HEALTH SOLUTION INC.	97,081
TELUS MOBILITY BC	58,835
THE COLLEGE BOARD PUBLICATIONS	147,519
TLD COMPUTERS (CUSTOMWORKS)	28,084
FARA & WILLIAM TOMLINSON	41,033
TRANSTAR SANITATION SUPPLY LTD	25,561
VANCOUVER KIDSBOOKS	28,075
VANCOUVER PUBLIC EDUCATION	41,158
VANCOUVER SCHOOL BOARD (VSB)	34,965
WARD, LYNN	29,127
WELL FED FOOD	41,129
WEST VAN FIELD HOCKEY CLUB	27,600
WEST VANCOUVER TEACHERS' ASSOC	191,660
WESTIN BAYSHORE VANCOUVER	63,602
WESTPLAY CAPITAL ENTERPRISES C	333,693
WOOD WYANT	48,775
WOODWORKS CUSTOM DEVELOPMENTS	25,404
WORKER'S COMPENSATION (WORKSAFE)	697,659
WU, STANLEY	42,460
YASAMAN MOHAMMADKHANI	27,907
ZEEMAC VEHICLE LEASE LTD	92,856
TOTAL DETAILED VENDORS => \$25,000	36,578,289
TOTAL VENDORS < \$25,000	3,492,670
TOTAL PAYMENTS, GOODS & SERVICES	\$ 40,070,959



Explanatory Notes

For the Schedule of Remuneration and Expenses, reconciling items include the following:

- The financial statements are prepared on an accrual basis, whereas the remuneration and expenses included in the SOFI are reported on a cash basis.
- Taxable benefits are included in remuneration but are not all reported as Salaries and Benefits in the notes to the financial statements. Some taxable benefits are reported in other Services and Supplies, as appropriate.
- Salary amounts recovered from third parties are included in remuneration for SOFI purposes but are reported net of the recovered amount in the financial statements.
- Expenses attributed to employees in the SOFI are included in Services and Supplies, along with expenses not attributed to employees.

For the Schedule of Payments for Goods and Services, reconciling items include the following:

- The financial statements are prepared on an accrual basis, whereas the payments for goods and services included in the SOFI are reported on a cash basis.
- The list of payments to suppliers includes the full amount of GST/HST paid, whereas the
 expenditures reported in the financial statements are shown net of eligible rebates.
- Payments to suppliers may be reported in the financial statements as Prepaid Expenses,
 Tangible Capital Assets, or Services and Supplies, as appropriate.
- Amounts paid by recovery from Ministry of Education operating grants for School Protection Plan insurance, MyEdBC, and NGN are included in Services and Supplies expenditures in the financial statements, whereas they are not included in the SOFI.
- Payments made at the school level are not included in SOFI, whereas they are included in Services and Supplies expenditures in the financial statements.